** PUBLIC DISCLOSURE COPY **

Form **990**

Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

rs) **2018**

Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

and ending JUN 30, 2019 A For the 2018 calendar year, or tax year beginning JUL 1, 2018 D Employer identification number Check if C Name of organization Address CAMP FIRE 13-1623921 Doing business as Initial E Telephone number Number and street (or P.O. box if mail is not delivered to street address) Room/suite Final 816-285-2010 1801 MAIN ST. STE 200 termin-ated 4,836,016. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ H(a) Is this a group return Amended KANSAS CITY, MO 64108 for subordinates? Yes X No Applica-tion pending F Name and address of principal officer: GREG ZWEBER H(b) Are all subordinates included? Yes No SAME AS C ABOVE If "No," attach a list. (see instructions))◀ (insert no.) 4947(a)(1) or J Website: ▶ WWW.CAMPFIRE.ORG H(c) Group exemption number ▶ L Year of formation: 1910 M State of legal domicile: MO K Form of organization: X Corporation Trust Association Other > Part I Summary Briefly describe the organization's mission or most significant activities: SEE FORM 990, PART III, LINE 1 Governance AND SCHEDULE O. 2 Check this box I if the organization discontinued its operations or disposed of more than 25% of its net assets. 10 3 Number of voting members of the governing body (Part VI, line 1a) 10 4 Number of independent voting members of the governing body (Part VI, line 1b) Activities & 71 Total number of individuals employed in calendar year 2018 (Part V, line 2a) 30 6 Total number of volunteers (estimate if necessary) 0. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 0. b Net unrelated business taxable income from Form 990-T, line 38 **Current Year Prior Year** 2,889,599. 2,741,967. Contributions and grants (Part VIII, line 1h) Revenue 1,457,653. 1,469,818. Program service revenue (Part VIII, line 2g) 66,329. 79,999. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 116,163. 7,169. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 4,420,750. 4,407,947. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 215,390. 277,651. 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 2,099,335. 1,853,763. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Expenses 0. 0. 16a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) 1,213,489. 1,390,303. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 3,767,289. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 3,282,642 1,125,305. 653,461. Revenue less expenses. Subtract line 18 from line 12 or **Beginning of Current Year** End of Year Assets (Balanc 4,347,209. 5,150,361. 20 Total assets (Part X, line 16) 1,037,713. 890,495 21 Total liabilities (Part X, line 26) Net Pier 4,112,648. 3,456,714. Net assets or fund balances. Subtract line 21 from line 20 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Fatte & Sardner Signature of officer V Sign PATTI GARDNER, CHIEF FINANCIAL OFFICER
Type or print name and title Here PTIN Check Preparer's signature Print/Type preparer's name 1/14/2020 P01248589 self-employed Paid HAROLD RAY, CPA Firm's EIN 41-0746749 Firm's name CLIFTONLARSONALLEN LLP Preparer Use Only Firm's address 801 FELIX STREET Phone no.816-232-8441 ST. JOSEPH, MO 64501 X Yes May the IRS discuss this return with the preparer shown above? (see instructions) Form 990 (2018)

| Pai | t III Statement of Program Service Accomplishments |
|-----|--|
| | Check if Schedule O contains a response or note to any line in this Part III |
| 1 | Briefly describe the organization's mission: |
| | OUR PROMISE: YOUNG PEOPLE WANT TO SHAPE THE WORLD. CAMP FIRE PROVIDES |
| | THE OPPORTUNITY TO FIND THEIR SPARK, LIFT THEIR VOICE, AND DISCOVER |
| | WHO THEY ARE. IN CAMP FIRE, IT BEGINS NOW. |
| | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the |
| | prior Form 990 or 990-EZ? |
| | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No |
| Ū | If "Yes," describe these changes on Schedule O. |
| 4 | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
| | revenue, if any, for each program service reported. (Code:) (Expenses \$ 1,326,937. including grants of \$ 180,851.) (Revenue \$ 160,317.) |
| 4a | |
| | PROGRAMS FOR YOUTH: |
| | CAMP FIRE PROGRAMS CREATE POWERFUL YOUTH EXPERIENCES THAT LEAD TO |
| | LONG-TERM BENEFITS AND HAVE A POSITIVE IMPACT ON SOCIETY. IN CAMP |
| | FIRE'S CORE PROGRAM AREAS OF OUT-OF-SCHOOL TIME, CAMP AND OUTDOORS, AND |
| | TEEN SERVICE AND LEADERSHIP, YOUNG PEOPLE ARE DEVELOPING THE ESSENTIAL |
| | SKILLS AND MINDSETS THAT WE KNOW FROM RESEARCH LEAD TO GREATER OUTCOMES |
| | THAT LAST A LIFETIME! COLLECTIVELY, OUR 52 COUNCILS REACHED OVER |
| | 187,000 YOUTH WITH CURRICULA AND SUPPORT TO HELP THEM BEGIN BUILDING |
| | THRIVING SKILLS FOR TODAY AND IN THE FUTURE. BECAUSE OF OUR |
| | PROGRAMMATIC WORK, 96% OF 3RD THROUGH 5TH GRADERS IN CAMP FIRE AGREED |
| | THAT ADULTS IN CAMP FIRE CARE ABOUT THEM. ADDITIONALLY, 84% OF 6TH |
| | THROUGH12TH GRADERS AGREED THAT IN CAMP FIRE PROGRAMS THEY HAVE THE |
| 4b | (Code:) (Expenses \$ 732,223. including grants of \$ 96,800.) (Revenue \$ 1,297,565.) |
| | SERVICES TO COUNCILS: |
| | CAMP FIRE PROVIDES COUNCIL EFFECTIVENESS SERVICES TO 52 COUNCILS ACROSS |
| | THE COUNTRY. WE PROVIDE COUNCILS WITH PROGRAM QUALITY INTERVENTION |
| | TRAINING AND TOOLS; A SUITE OF OUTCOME MEASUREMENT TOOLS AND RESOURCES; |
| | OFFER CONSULTATIVE SERVICES TO THEIR BOARD AND STAFF ON FUND RAISING, |
| | GOVERNANCE AND MARKETING AND EQUIP THEM WITH CURRICULA TRAINING TO |
| | EFFECTIVELY DELIVER PROGRAMS TO YOUTH. MORE THAN 1,300 COUNCIL STAFF |
| | AND BOARD MEMBERS WERE TRAINED VIA IN PERSON CONFERENCES, WEBINARS, |
| | ONLINE COURSES, AND SITE VISITS. |
| | |
| | |
| | |
| 4c | (Code:) (Expenses \$ 402,608 • including grants of \$) (Revenue \$) |
| | COMMUNITY RELATIONS: |
| | CAMP FIRE ESTABLISHES BRAND STANDARDS, PUBLIC RELATIONS AND MEDIA |
| | SUPPORT FOR USE BY OUR 52 COUNCILS. WE CREATE AND PROVIDE TOOLS FOR OUR |
| | MEMBER COUNCILS TO USE IN BUILDING PARTNERSHIPS IN THEIR LOCAL AREAS |
| | FOR THE PROGRAMS AND CURRICULA THAT THEY OFFER. IN ADDITION, WE SUPPORT |
| | A NATIONAL WEBSITE AND SOCIAL MEDIA SITES DESIGNED TO BUILD AWARENESS |
| | FOR CAMP FIRE AS A YOUTH SERVING ORGANIZATION. |
| | FOR CAMP FIRE AS A TOUTH SERVING ORGANIZATION. |
| | |
| | |
| | |
| | |
| | |
| 4d | Other program services (Describe in Schedule O.) |
| | (Expenses \$ \text{including grants of \$} \text{) (Revenue \$} \text{)} |
| 4e | |
| | Form 990 (2018) |

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CAMP FIRE

Form 990 (2018) CAMP FIRE Part IV Checklist of Required Schedules

| | | | Yes | No |
|-------------|---|-----|-----|--|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | х | |
| _ | If "Yes," complete Schedule A | 2 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | 2 | 21 | |
| 3 | | 3 | | x |
| 4 | public office? If "Yes," complete Schedule C, Part I Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | 3 | | |
| 7 | during the tax year? If "Yes," complete Schedule C, Part II | 4 | х | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| Ū | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | Х |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | x |
| - | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II. | 7 | | x |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| Ü | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | _ | | ╁┈ |
| · | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | Х |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent | | | |
| | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | Х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | Х | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | X |
| С | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | | | 37 |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | X |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | х | |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | Х |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | X | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | X |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | x |
| 45 | or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | 14b | | |
| 15 | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | x |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | 13 | | - |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | Х |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | X | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | |
| | complete Schedule G, Part III | 19 | | Х |
| 20 a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | Х |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | 7.7 | |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | Х | |

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| D : 11/ | Checklist of Required Schedules (continued) |
|---------|---|
| | |
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| | |

| | | | Yes | No |
|-----|---|-----|-----|----|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | X |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | X | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No," go to line 25a | 24a | | X |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | Х |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | Schedule L, Part I | 25b | | Х |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or | | | |
| | former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," | | | |
| | complete Schedule L, Part II | 26 | | Х |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | | | |
| | of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | Х |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | Х |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | Х |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | | | |
| | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | Х |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | Х |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | | | |
| | If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | 34 | | X |
| | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | Х | |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | Х | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | ١ |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | ١ |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | | 37 | |
| Da | Note. All Form 990 filers are required to complete Schedule O | 38 | X | |
| Par | | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | |
| | | | Yes | No |
| | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 32 Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0 | | | |
| | Effect the Hamber of Forms W 2d included in line 1a. Effect of thot applicable | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | |
| | (gambling) winnings to prize winners? | 1c | | |

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Form 990 (2018) CAMP FIRE

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

| | to tate months regarding out of me i mings and rax compliance (commuted) | | | | | | | |
|---|--|------------------|----------------|-----|-----|--|--|--|
| | | | | Yes | No | | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | 71 | | | | | | |
| | filed for the calendar year ending with or within the year covered by this return 2a | | 01 | X | | | | |
| р | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | | 2b | Λ | | | | |
| 0- | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | 0- | | Х | | | |
| | Did the organization have unrelated business gross income of \$1,000 or more during the year? | | 3a | | | | | |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | | 3b | | | | | |
| 44 | At any time during the calendar year, did the organization have an interest in, or a signature or other authority of financial account in a foreign country (such as a bank account sequent sequent or other financial account.) | | 4a | | Х | | | |
| h | financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country: | | 4 a | | | | | |
| b | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FI | RΔR) | | | | | | |
| 5a | | | 5a | | Х | | | |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | 5b | | Х | | | |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | _ | 5c | | | | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization | | | | | | | |
| | any contributions that were not tax deductible as charitable contributions? | | 6a | | х | | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | _ | | | | | | |
| | were not tax deductible? | | 6b | | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | Ī | | | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provide | ed to the payor? | 7a | X | | | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | | 7b | X | | | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | | | | | |
| | to file Form 8282? | | 7с | | X | | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | | Х | | | |
| e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | | | | | | | | |
| f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | | | | | | | | |
| g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | | | | | | | | |
| h | | | | | | | | |
| 8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | | | | | | |
| _ | sponsoring organization have excess business holdings at any time during the year? | | 8 | | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | - 1 | 0- | | | | | |
| a | Did the sponsoring organization make any taxable distributions under section 4966? | | 9a 9b | | | | | |
| 10 | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: | | 90 | | | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | | | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | - | | | | | | |
| | Gross income from members or shareholders | | | | | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | | | | | |
| | amounts due or received from them.) | | | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | | 12a | | | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | | 13a | | | | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | | | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | | | | | |
| | organization is licensed to issue qualified health plans | | | | | | | |
| С | Enter the amount of reserves on hand | | | | | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | | 14a | | X | | | |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | | 14b | | | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | | 7.7 | | | |
| | excess parachute payment(s) during the year? | | 15 | | X | | | |
| | If "Yes," see instructions and file Form 4720, Schedule N. | - | | | 7.7 | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | | 16 | | X | | | |
| | If "Yes," complete Form 4720, Schedule O. | | | | | | | |

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
|-----|---|-------|------|-------|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 10 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2 | | X |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| | of officers, directors, or trustees, or key employees to a management company or other person? | 3 | | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | 6 | Х | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| | more members of the governing body? | 7a | Х | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| | persons other than the governing body? | 7b | Х | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | The governing body? | 8a | Х | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | |
| | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | Х |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | |
| | · · · · · · | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | Х | |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | Х | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Х | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Х | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | |
| | in Schedule O how this was done | 12c | Х | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Х | |
| b | Other officers or key employees of the organization | 15b | | X |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| | taxable entity during the year? | 16a | | Х |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | | |
| Sec | tion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ►AL , AK , AZ , AR , CA , CO , CT , FL , GA | ,IL | ,KS | , KY |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3): | | | |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | |
| | X Own website X Another's website X Upon request Other (explain in Schedule O) | | | |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and | finan | cial | |
| | statements available to the public during the tax year. | | J 41 | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records | | | |
| | PATTI GARDNER - 816-285-2020 | | | |
| | 1801 MAIN ST. STE 200, KANSAS CITY, MO 64108 | | | |
| | CEE COUDINITE O FOD FILLT I TOW OF CWAMPS | _ | 000 | (0040 |

Form 990 (2018) CAMP FIRE 13-1623921 Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

oxdet Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A) Name and Title | (B) Average | (do | | Pos | ition |) than | one | (D) Reportable | (E) Reportable | (F) Estimated |
|--|--|--------------------------------|-----------------------|--------------|--------------|------------------------------|--------|--|----------------------------------|--|
| | hours per week | offi | | | | is bot or/trus | | compensation from | compensation from related | amount of other |
| | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | compensation from the organization and related organizations |
| (1) JEANETTA DARNO TRUSTEE | 1.00 | x | | | | | | 0. | 0. | 0. |
| (2) MELANIE HERMAN | 1.00 | ^ | | | | | | 0. | 0. | <u></u> |
| TRUSTEE | 100 | x | | | | | | 0. | 0. | 0. |
| (3) LAUREN LAMPE | 2.00 | | | | | | | • | • | |
| TRUSTEE | | Х | | | | | | 2,750. | 0. | 0. |
| (4) MCKENZIE NAPIER | 1.00 | | | | | | | , | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (5) SONYA RICHBURG | 1.00 | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (6) KENNETH SCHOENECK | 1.00 | | | | | | | | | |
| TRUSTEE | 1 00 | Х | | | | | | 0. | 0. | 0. |
| (7) AMIR ST. CLAIR | 1.00 | | | | | | | | 0 | • |
| TRUSTEE - LEFT 4/19 | 1 00 | Х | | | | | | 0. | 0. | 0. |
| (8) RICK TAYLOR | 1.00 | ,, | | | | | | | 0 | 0 |
| TRUSTEE | 1.00 | Х | | | | | | 0. | 0. | 0. |
| (9) MICHAEL WAITE TRUSTEE - LEFT 6/19 | 1.00 | x | | | | | | 0. | 0. | 0. |
| (10) JANE PARKER | 5.00 | ^ | | | | | | 0. | 0. | <u></u> |
| CHAIR | J.00 | X | | x | | | | 0. | 0. | 0. |
| (11) RUDY OFTERING | 1.00 | 25 | | | | | | 0. | 0. | |
| VICE CHAIR - LEFT 3/19 | 100 | x | | x | | | | 0. | 0. | 0. |
| (12) STEPHEN FRANKE | 5.00 | | | | | | | • | • | |
| TREASURER | | Х | | х | | | | 0. | 0. | 0. |
| (13) MARA COHARA | 1.00 | | | | | | | | | |
| SECRETARY | | Х | | Х | | | | 0. | 0. | 0. |
| (14) PATTI GARDNER | 40.00 | | | | | | | | | |
| CHIEF FINANCIAL OFFICER | | | | Х | | | | 120,719. | 0. | 25,012. |
| (15) CATHY TISDALE | 40.00 | | | | | | | | | _ |
| CHIEF EXECUTIVE OFFICER - LEFT 3/19 | | | | Х | | | | 261,264. | 0. | 21,175. |
| (16) GREG ZWEBER | 40.00 | | | l | | | | | _ | _ |
| CHIEF EXECUTIVE OFFICER | 10.00 | | | Х | | | | 0. | 0. | 0. |
| (17) DOUG ANDERSON | 40.00 | | | | | ,, | | 100 501 | _ | F 100 |
| COO - LEFT FEB 2019 | | | | | | Х | | 123,501. | 0. | 5,189. |

832007 12-31-18

Form 990 (2018) CAMP FIRE 13-1623921 Page 8

| Name and title Average Name and title Name and ti | Section A. Officers, Directors, Trus | 1 | pioy | ees | | | gne | ST (| 1 | | \neg | | -\ |
|--|---|-----------------|--------|---------|-----------------------|----------|----------------|------|------------------------------|---------------------|----------|-----------|--------------|
| Note Part Part Note Part Part Note Part Part Note Part | (A) | (B) | | | - | - | 1 | | (D) | (E) | | | |
| Complete Standard Comp | Name and title | 1 | | not c | ess person is both an | | | | | • | , | | |
| Nours for related organization Nours for related organizations Nours for related organizations Nours for repair Nours | | I | | | | | | | | • | | | |
| The Sub-total | | , , | ector | | | | | | | • | | | |
| The Sub-total | | 1 | or dir | 99 | | | sated | | _ | (W-2/1099-MIS | C) | | |
| The Sub-total | | | rustee | l trust | | ee ee | mpen | | (44-2/1099-141130) | | | | |
| The Sub-total | | below | idualt | utiona | <u></u> | mploy | est co oyee | er | | | | | |
| 18 NOT ROBINSON 40.00 | | line) | Indiv | Instit | Office | Key e | Highe empl | Form | | | | | |
| 1b Sub-total c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 4 For any individual Isted on line 1a, is the sum of reportable compensation and related organization speater than \$150,000? If "Yes," complete Schedule J for such prison and related organization greater than \$150,000? If "Yes," complete Schedule J for such prison 5 Did any person listed on line 1a receive or accruee compensation from the organization and related organization greater than \$150,000? If "Yes," complete Schedule J for such prison 5 Did any person listed on line 1a receive or accruee compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 Did any person listed on line 1a receive or accruee compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 Did any person listed on line 1a receive or accruee compensation from the organization. Report compensation for the calendar year ending with or within the organization is ax year. (A) Name and business address SUBVERTICAL, LLC, 836 ANACAPA ST, #638, SOFTWARE DEVELOPMENT AND LICENSES 130,000. | (18) TROY ROBINSON | 40.00 | | | | | | | | | | | |
| c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c). 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization | CHIEF DEVELOPMENT OFFICER | | | | | | X | | 98,517. | | 0. | 15 | <u>,431.</u> |
| c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c). 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization | | | | | | | | | | | | | |
| c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c). 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization | | | | | | | | | | | - | | |
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| c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c). 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization | 1h Sub total | | | | | | | | 606 751 | | 0. | 66 | 807. |
| d Total (add lines 1b and 1c) | | | | | | | | | | | | | 0. |
| Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization. Yes No | | | | | | | | | | | | 66 | |
| compensation from the organization 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address SUBVERTICAL, LLC, 836 ANACAPA ST, #638, SOFTWARE DEVELOPMENT AND LICENSES 130,000. | | | | | | | | | <u> </u> | 0.000 of reportable | | | |
| 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address SUBVERTICAL, LLC, 836 ANACAPA ST, #638, SOFTWARE DEVELOPMENT AND LICENSES 130,000. | | | | | | | | | | • | | | 3 |
| line 1a? If "Yes," complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address SUBVERTICAL, LLC, 836 ANACAPA ST, #638, SOFTWARE DEVELOPMENT AND LICENSES 130,000. | | | | | | | | | | | | Y | es No |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address SUBVERTICAL, LLC, 836 ANACAPA ST, #638, SOFTWARE DEVELOPMENT AND LICENSES 130,000. | | | | | • | • | • | | | | | | |
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| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C | • | | | • | | | | | • | the organization | | | |
| rendered to the organization? If "Yes," complete Schedule J for such person | 5 | | | • | | | | | | | | 4 2 | X |
| Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address SUBVERTICAL, LLC, 836 ANACAPA ST, #638, SOFTWARE DEVELOPMENT AND LICENSES 130,000. | | | | | | | | | | | | | V |
| 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address SUBVERTICAL, LLC, 836 ANACAPA ST, #638, SOFTWARE DEVELOPMENT AND LICENSES 130,000. | | ipiete Scheaui | e J ī | or s | ucn _l | pers | son . | | | | | 5 | A |
| the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address SUBVERTICAL, LLC, 836 ANACAPA ST, #638, SOFTWARE DEVELOPMENT AND LICENSES 130,000. | <u> </u> | mnensated in | dene | ende | ent c | onti | racto | re | that received more than | \$100,000 of com | nens | ation fro | |
| (A) Name and business address SUBVERTICAL, LLC, 836 ANACAPA ST, #638, SANTA BARBARA, CA 93102 (B) Description of services Compensation SOFTWARE DEVELOPMENT AND LICENSES 130,000. | | - | - | | | | | | | | JUITS | ation noi | |
| Name and business address SUBVERTICAL, LLC, 836 ANACAPA ST, #638, SANTA BARBARA, CA 93102 Name and business address Description of services Compensation AND LICENSES 130,000. | | <u></u> | - | | <u>g</u> . | | <u> </u> | | | , | | (C) | |
| SANTA BARBARA, CA 93102 AND LICENSES 130,000. | | address | | | | | | | | ervices | С | | ation |
| | SUBVERTICAL, LLC, 836 AN. | ACAPA S | Γ, | # 6 | 538 | 3, | | | SOFTWARE DEV | ELOPMENT | | | |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than | SANTA BARBARA, CA 93102 | | | | | | | | AND LICENSES | | | 130 | ,000. |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than | | | | | | | | | | | | | |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than | | | | | | | | | | | | | |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than | | | | | | | | | | | | | |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than | | | | | | | | | | | | | |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than | | | | | | | | | | | | | |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than | | | | | | | | | | | | | |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than | | | | | | | | | | | | | |
| | 2 Total number of independent contractors (| including but n | ot li | mite | d to | tho | se lis | ster | L d above) who received m | ore than | | | |

Form **990** (2018)

\$100,000 of compensation from the organization

13-1623921 Page 9

CAMP FIRE

Form 990 (2018) CAMP FIRE Part VIII Statement of Revenue

| | | Check if Schedule O conta | ins a response | or note to any lir | ne in this Part VIII | | | |
|--|-----------|---|----------------|--------------------|---------------------------|-------------------------------|---------------------|---------------------------------|
| | | | , | , | (A) | (B) | (C) | (D) |
| | | | | | Total revenue | Related or | Unrelated | Revenuè éxcluded from tax under |
| | | | | | | exempt function revenue | business revenue | sections 512 - 514 |
| σωl | | | la I | 75,918. | | Teveride | Tevende | 312 - 314 |
| ᄪᆲ | | Federated campaigns | | 13,910. | | | | |
| <u> </u> | | Membership dues | | CO 450 | | | | |
| Ţŝ, | С | Fundraising events | | 60,452. | | | | |
| ig je | d | Related organizations | 1d | 56,342. | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | Government grants (contribution | · - | | | | | |
| 후 | f | All other contributions, gifts, grants | | | | | | |
| | | similar amounts not included above | e 1f 2, | 696,887. | | | | |
| 함 | g | Noncash contributions included in lines | 1a-1f: \$ | 813. | | | | |
| a S | | Total. Add lines 1a-1f | | | 2,889,599. | | | |
| | | | | Business Code | | | | |
| o | 2 a | CHARTER & PARTN | ER FEES | | 1,297,565. | 1,297,565. | | |
| Ş | | PROGRAM SERVICE | | 561499 | 154.757. | 154,757. | | |
| Program Service Revenue | | CONTRACTUAL SER | | 561499 | 5,331. | 5,331. | | |
| E S | d | <u> </u> | | 302133 | 3,3321 | 3,3321 | | |
| gra Re | u | | | | | | | |
| Pro | e | All alls and an area and a second | | | | | | |
| _ | | All other program service rever | | | 1,457,653. | | | |
| _ | | Total. Add lines 2a-2f | | | 1,437,033. | | | |
| | 3 | Investment income (including of | | | 55,727. | | | EE 727 |
| | | other similar amounts) | | | 33,141. | | | 55,727. |
| | 4 | Income from investment of tax | | | 29,790. | | | 29,790. |
| | 5 | Royalties | | | 49,790. | | | 49,790. |
| | | _ | (i) Real | (ii) Personal | | | | |
| | | | 68,822. | | | | | |
| | b | Less: rental expenses | 68,822. | | | | | |
| | С | Rental income or (loss) | 0. | | | | | |
| | d | Net rental income or (loss) | | <u></u> | 0. | | | |
| | 7 a | Gross amount from sales of | (i) Securities | (ii) Other | | | | |
| | | assets other than inventory | 325,325. | 2,774. | | | | |
| | b | Less: cost or other basis | | | | | | |
| | | and sales expenses Gain or (loss) | 317,497. | 0. | | | | |
| | С | Gain or (loss) | 7,828. | 2,774. | | | | |
| | | Net gain or (loss) | | | 10,602. | | | 10,602. |
| ne | 8 a | Gross income from fundraising | events (not | | | | | |
| | | including \$ 60,4 | 52. of | | | | | |
| Other Reven | | contributions reported on line | 1c). See | | | | | |
| <u>ہ</u> ا | | Part IV, line 18 | a | 4,410. | | | | |
| the | b | Less: direct expenses | | 28,746. | | | | |
| 0 | | Net income or (loss) from fundi | | | -24,336. | | | -24,336. |
| | | Gross income from gaming act | | | | | | , |
| | | Part IV, line 19 | | | | | | |
| | h | Less: direct expenses | | | | | | |
| | | Net income or (loss) from gami | | | | | | |
| | | Gross sales of inventory, less r | | | | | | |
| | | and allowances | | 430. | | | | |
| | h | Less: cost of goods sold | | 201. | | | | |
| | | Net income or (loss) from sales | | | 229. | 229. | | |
| • | | Miscellaneous Revenue | | Business Code | | | | |
| ł | 11 2 | MISCELLANEOUS R | | 900099 | 1,486. | | | 1,486. |
| | ii a b | | | 70007 | 1,300 | | | 2,400 |
| | C | | | | | | | |
| | | All other revenue | | | | | | |
| | | Total. Add lines 11a-11d | | | 1,486. | | | |
| | 12 | Total revenue. See instructions | | | 4,420,750. | 1.457 882 | 0. | 73,269. |
| | 14 | i otal i evellue. Oce ili sii ucii Olis | | | -, - 20, / 20• | _ , _ , , , , , , , , , , , , | ı • | 1 , 5 , 4 0 5 • |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| _ | Check if Schedule O contains a respon | se or note to any line in (A) | this Part IX | (C) | (D) |
|----------|---|-------------------------------|-----------------------------|---------------------------------|----------------------|
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | 000 651 | 000 651 | | |
| | and domestic governments. See Part IV, line 21 | 277,651. | 277,651. | | |
| 2 | Grants and other assistance to domestic | | | | |
| | individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | 660 414 | 216 000 | 122 504 | 220 042 |
| _ | trustees, and key employees | 669,414. | 316,988. | 123,584. | 228,842 |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | 1 100 027 | 062 075 | 114 427 | 210 725 |
| 7 | Other salaries and wages | 1,188,037. | 862,875. | 114,427. | 210,735 |
| 8 | Pension plan accruals and contributions (include | 11,419. | 10,845. | 427. | 147 |
| _ | section 401(k) and 403(b) employer contributions) | 78,005. | 59,581. | 7,127. | 11,297 |
| 9 | Other employee benefits | 152,460. | 98,847. | 18,335. | 35,278 |
| 10 | Payroll taxes | 132,400. | 30,047. | 10,333. | 33,470 |
| 11 | Fees for services (non-employees): | | | | |
| a | | 13,122. | 1,254. | 4,908. | 6 060 |
| b | Legal | 51,305. | 14,639. | 31,409. | 6,960 5,257 |
| С. | • | 31,303. | 14,039. | 31,409. | 3,431 |
| | Lobbying | | | | |
| e | , , , , , , , , , , , , , , , , , , , | 5,957. | | 5,957. | |
| f | Investment management fees | 3,557. | | 3,337. | |
| g | Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch 0.) | 621,115. | 370,317. | 160,119. | 90,679 |
| 10 | · • • • • • • • • • • • • • • • • • • • | 021,113. | 370,3174 | 100,113. | 50,015 |
| 12 13 | Advertising and promotion | 114,103. | 67,700. | 20,009. | 26,394 |
| 14 | Office expenses Information technology | 111/1030 | 0777001 | 20,0031 | 20,001 |
| 15 | Royalties | | | | |
| 16 | Occupancy | 121,360. | 91,378. | 21,121. | 8,861 |
| 17 | Travel | 147,709. | 60,030. | 21,251. | 66,428 |
| 18 | Payments of travel or entertainment expenses | | 00,0001 | | 00,120 |
| 10 | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 49,382. | 33,346. | 6,427. | 9,609 |
| 20 | Interest | 24,377. | 20,020 | 24,377. | 2,032 |
| 21 | Payments to affiliates | -, | | ., | |
| 22 | Depreciation, depletion, and amortization | 21,990. | 21,458. | 8. | 524 |
| 23 | Insurance | 37,974. | 29,669. | 2,756. | 5,549 |
| 24 | Other expenses. Itemize expenses not covered | | , | | , |
| | above. (List miscellaneous expenses in line 24e. If line | | | | |
| | 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) | | | | |
| а | BAD DEBT EXPENSE | 124,256. | 120,013. | | 4,243 |
| b | DUES & SUBSCRIPTIONS | 46,194. | 21,527. | 9,283. | 15,384 |
| c | REPAIRS & MAINTENANCE | 11,261. | 3,613. | 6,426. | 1,222 |
| d | OBSOLETE INVENTORY | 37. | 37. | | <u> </u> |
| | All other expenses | 161. | | 161. | |
| 25 | Total functional expenses. Add lines 1 through 24e | 3,767,289. | 2,461,768. | 578,112. | 727,409 |
| 26 | Joint costs. Complete this line only if the organization | - | - | - | - |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | |

13-1623921 Page 11

Form 990 (2018)
Part X Balance Sheet

CAMP FIRE

| Pai | πχ | Balance Sheet | | | | | |
|---------------|-----|--|----------------------|----------------------------|---------------------------------|------------|---------------------------|
| | | Check if Schedule O contains a response or not | e to any | y line in this Part X | | | |
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | | 327,020. | 1 | 995,374. |
| | 2 | Savings and temporary cash investments | | 735,269. | 2 | 610,009. | |
| | 3 | Pledges and grants receivable, net | | 1,916,531. | 3 | 2,101,785. | |
| | 4 | Accounts receivable, net | | 320,651. | 4 | 314,807 | |
| | 5 | Loans and other receivables from current and fo | | | | | |
| | | trustees, key employees, and highest compensa | | | | | |
| | | Part II of Schedule L | | | | 5 | |
| | 6 | Loans and other receivables from other disqualif | | | | | |
| | | section 4958(f)(1)), persons described in section | 4958(0 | c)(3)(B), and contributing | | | |
| | | employers and sponsoring organizations of sect | ion 501 | (c)(9) voluntary | | | |
| t2 | | employees' beneficiary organizations (see instr). | ete Part II of Sch L | | 6 | | |
| Assets | 7 | Notes and loans receivable, net | | | | 7 | |
| ĕ | 8 | Inventories for sale or use | | | 778. | 8 | 1,407 |
| | 9 | Prepaid expenses and deferred charges | | | 25,508. | 9 | 27,110 |
| | 10a | Land, buildings, and equipment: cost or other | | Ī | | | |
| | | basis. Complete Part VI of Schedule D | 10a | 283,822. | | | |
| | b | Less: accumulated depreciation | 10b | 225,715. | 75,280. | 10c | 58,107 |
| | 11 | Investments - publicly traded securities | | | | 11 | |
| | 12 | Investments - other securities. See Part IV, line 1 | | | | 12 | |
| | 13 | Investments - program-related. See Part IV, line 1 | | | 13 | | |
| | 14 | Intangible assets | | 82,245. | 14 | 165,513 | |
| | 15 | Other assets. See Part IV, line 11 | | | 863,927. | 15 | 876,249 |
| | 16 | Total assets. Add lines 1 through 15 (must equa | | | 4,347,209. | 16 | 5,150,361 |
| | 17 | Accounts payable and accrued expenses | | | 219,615. | 17 | 265,400 |
| | 18 | Grants payable | | | | 18 | |
| | 19 | Deferred revenue | | | 80,128. | 19 | 132,599 |
| | 20 | Tax-exempt bond liabilities | | | | 20 | |
| | 21 | Escrow or custodial account liability. Complete F | Part IV o | of Schedule D | | 21 | |
| es | 22 | Loans and other payables to current and former | officers | s, directors, trustees, | | | |
| Liabilities | | key employees, highest compensated employee | | | | | |
| iab | | Complete Part II of Schedule L | | | | 22 | |
| _ | 23 | Secured mortgages and notes payable to unrela | ted thir | d parties | 590,752. | 23 | 639,714 |
| | 24 | Unsecured notes and loans payable to unrelated | d third p | parties | | 24 | |
| | 25 | Other liabilities (including federal income tax, pay | | | | | |
| | | parties, and other liabilities not included on lines | 17-24). | . Complete Part X of | | | |
| | | Schedule D | | | 000 405 | 25 | 1 027 712 |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 890,495. | 26 | 1,037,713 |
| | | Organizations that follow SFAS 117 (ASC 958) | | k here ▶ 🔼 and | | | |
| Ses | | complete lines 27 through 29, and lines 33 and | | | 11 700 | | 206 024 |
| au | 27 | Unrestricted net assets | | | 11,799. | 27 | 206,834 |
| Fund Balances | 28 | Temporarily restricted net assets | | | 2,469,641. 975,274. | 28 | 3,029,565. 876,249. |
| <u>n</u> | 29 | | | | 9/3,4/4. | 29 | 0/0,249 |
| | | Organizations that do not follow SFAS 117 (AS | SC 958 |), check here | | | |
| S O | | and complete lines 30 through 34. | | | | | |
| set | 30 | Capital stock or trust principal, or current funds | | | | 30 | |
| Net Assets or | 31 | Paid-in or capital surplus, or land, building, or eq | | | | 31 | |
| Net | 32 | Retained earnings, endowment, accumulated inc | | | 3,456,714. | 32 | 4,112,648. |
| _ | 33 | Total net assets or fund balances | | | 4,347,209. | 33 | 5,150,361. |
| | 34 | Total liabilities and net assets/fund balances | | | 4,341,403. | 34 | 5,130,361 |

Form 990 (2018) CAMP FIRE 13-1623921 Page 12

| Pa | rt XI Reconciliation of Net Assets | | | | | | |
|---|--|--------|----------------------------|---------------------------------|------------|--|--|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | X | | |
| 1 2 3 4 5 6 7 8 9 | Total revenue (must equal Part VIII, column (A), line 12) Total expenses (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 2 from line 1 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) Net unrealized gains (losses) on investments Donated services and use of facilities Investment expenses Prior period adjustments Other changes in net assets or fund balances (explain in Schedule O) | 1 2 3 | 4,42 3,76 65 3,45 | 0,7 7,2 3,4 6,7 2,0 | 89. 61. | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | 10 | 4,11 | 2 6 | 48. | | |
| Pai | column (B)) rt XIII Financial Statements and Reporting | 10 | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | | |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | 0 | | Yes | No | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | Х | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate consolidated basis, or both: X Separate basis Consolidated basis Both consolidated and separate basis | d on a | 2b | X | | | |
| С | c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. | | | | | | |
| | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si Act and OMB Circular A-133? If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required. | | 3a | | Х | | |
| | or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | 3b Form | 990 | (2018) | | |

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization **Employer identification number** 13-1623921 CAMP FIRE

| Pa | rτι | Reason for Public (| Charity Status (| All organizations must co | mplete th | is part.) Se | ee instructions. | | |
|-----|-------|--|---|-----------------------------------|-------------------------------------|--------------------|---------------------------------------|----------------------------|--|
| he | organ | ization is not a private found | lation because it is: (| For lines 1 through 12, o | heck only | one box.) | | | |
| 1 | | A church, convention of ch | urches, or association | on of churches described | d in sectio | n 170(b)(1 | I)(A)(i). | | |
| 2 | | A school described in secti | ion 170(b)(1)(A)(ii). (| Attach Schedule E (Forn | n 990 or 99 | 90-EZ).) | | | |
| 3 | | A hospital or a cooperative | hospital service orga | anization described in s e | ection 170 | (b)(1)(A)(ii | ii). | | |
| 4 | | A medical research organiz | ation operated in co | njunction with a hospital | described | d in sectio | n 170(b)(1)(A)(iii). Enter | the hospital's name, | |
| | | city, and state: | | | | | | | |
| 5 | | An organization operated for | or the benefit of a co | llege or university owner | d or opera | ted by a g | overnmental unit describ | oed in | |
| | | section 170(b)(1)(A)(iv). (C | section 170(b)(1)(A)(iv). (Complete Part II.) | | | | | | |
| 6 | Щ | A federal, state, or local government | vernment or governn | nental unit described in | section 17 | 70(b)(1)(A) | (v). | | |
| 7 | X | An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in | | | | | | | |
| | | section 170(b)(1)(A)(vi). (C | omplete Part II.) | | | | | | |
| 8 | Щ | A community trust describe | ed in section 170(b)(| (1)(A)(vi). (Complete Par | i II.) | | | | |
| 9 | | An agricultural research org | ganization described | in section 170(b)(1)(A)(| ix) operate | ed in conju | ınction with a land-grant | college | |
| | | or university or a non-land-g | grant college of agric | ulture (see instructions). | Enter the | name, city | ,, and state of the collec | je or | |
| | | university: | | | | | | | |
| 10 | | An organization that norma | lly receives: (1) more | than 33 1/3% of its sup | port from | contribution | ons, membership fees, a | and gross receipts from | |
| | | activities related to its exen | npt functions - subje | ct to certain exceptions, | and (2) no | more tha | n 33 1/3% of its suppor | t from gross investment | |
| | | income and unrelated busing | | (less section 511 tax) from | om busine | sses acqu | ired by the organization | after June 30, 1975. | |
| | | See section 509(a)(2). (Cor | mplete Part III.) | | | | | | |
| 11 | Н | An organization organized a | • | * | - | | | | |
| 12 | | An organization organized a | = | • | • | | · · · · · · · · · · · · · · · · · · · | | |
| | | more publicly supported or | | | | | | Check the box in | |
| | | lines 12a through 12d that | | | | | | | |
| а | | | · · · · · · · · · · · · · · · · · · · | • | • | | | | |
| | | the supported organization | | | a majority | of the dire | ctors or trustees of the s | supporting | |
| | | organization. You must o | | | | | | | |
| b | | | | | | | | | |
| | | control or management o | | | ame perso | ons that co | ontrol or manage the sup | oported | |
| | | organization(s). You mus | | | | | | | |
| С | | | | | | | | ed with, | |
| | | its supported organization | | • | | | | | |
| d | | ☐ Type III non-functionally | | | | | | . , | |
| | | that is not functionally int | - | | • | | = | riveness | |
| | | requirement (see instruct | | | | | | | |
| е | | Check this box if the orga | | | | | ı rype i, rype ii, rype iii | | |
| | Ente | functionally integrated, or | | nally integrated support | ng organi. | zation. | | | |
| | | er the number of supported of the contraction of the following information of the contraction of the contrac | • | od organization(s) | | | | | |
| 9 | | i) Name of supported | (ii) EIN | (iii) Type of organization | (iv) Is the orga in your governi | nization listed | (v) Amount of monetary | (vi) Amount of other | |
| | | organization | | (described on lines 1-10 | Yes | No | support (see instructions) | support (see instructions) | |
| | | | | above (see instructions)) | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
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| ota | ıl | | | | | | | | |

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | ction A. Public Support | | | | | | |
|------|--|-----------------------------|---------------------|---------------------|---------------------------|---------------------|----------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 920,237. | 2,325,778. | 882,448. | 2,741,967. | 2,889,599. | 9,760,029. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | _ |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 920,237. | 2,325,778. | 882,448. | 2,741,967. | 2,889,599. | 9,760,029. |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | 6,045,938. |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | 3,714,091. |
| Sec | ction B. Total Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 7 | Amounts from line 4 | 920,237. | 2,325,778. | 882,448. | 2,741,967. | 2,889,599. | 9,760,029. |
| 8 | Gross income from interest, | | | | | | _ |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | | | | | | |
| | and income from similar sources | 124,904. | 79,634. | 110,135. | 124,941. | 154,339. | 593,953. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | 2,572. | 52,658. | 3,181. | 91,284. | 5,896. | 155,591. |
| 11 | Total support. Add lines 7 through 10 | | | | | | 10,509,573. |
| 12 | Gross receipts from related activities, | etc. (see instruction | ons) | | | 12 7 | ,308,803. |
| 13 | | | | | | n 501(c)(3) | |
| | organization, check this box and stop | here | | | | | > □_ |
| Sec | ction C. Computation of Publ | ic Support Pe | rcentage | | | | |
| 14 | Public support percentage for 2018 (| line 6, column (f) di | vided by line 11, c | olumn (f)) | | 14 | 35.34 % |
| 15 | Public support percentage from 2017 | ' Schedule A, Part | II, line 14 | | | 15 | 45.90 % |
| 16a | 33 1/3% support test - 2018. If the o | organization did no | t check the box or | n line 13, and line | 14 is 33 1/3% or n | nore, check this bo | |
| | stop here. The organization qualifies as a publicly supported organization | | | | | | |
| b | 33 1/3% support test - 2017. If the o | | | | | | is box |
| | and stop here. The organization qual | ifies as a publicly s | supported organiza | ation | | | ▶□ |
| 17a | 10% -facts-and-circumstances tes | t - 2018. If the org | anization did not c | heck a box on line | e 13, 16a, or 16b, a | and line 14 is 10% | or more, |
| | and if the organization meets the "fac | | | | - | - | |
| | meets the "facts-and-circumstances" | test. The organiza | tion qualifies as a | publicly supported | d organization | | ▶□ |
| b | 10% -facts-and-circumstances tes | t - 2017. If the org | anization did not c | heck a box on line | e 13, 16a, 16b, or | 17a, and line 15 is | 10% or |
| | more, and if the organization meets the | ne "facts-and-circu | mstances" test, ch | neck this box and | stop here. Explair | in Part VI how the | |
| | organization meets the "facts-and-circ | | | | | | |
| 18 | Private foundation. If the organization | n did not check a | box on line 13, 16 | a, 16b, 17a, or 17b | o, check this box a | nd see instruction | s ▶ □ |

Schedule A (Form 990 or 990-EZ) 2018

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se | ction A. Public Support | siow, piedde com | piete i dit ii.) | | | | |
|-----|--|--------------------|---------------------------|------------------------|---------------------|----------------------|---------------|
| | endar year (or fiscal year beginning in) | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| | Gifts, grants, contributions, and | | ` , | , , | , , | 1 | ` ` ` |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or bus- iness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| 7 | ization's benefit and either paid to or expended on its behalf | | | | | | |
| _ | | | | | | + | |
| 5 | The value of services or facilities furnished by a governmental unit to | | | | | | |
| _ | the organization without charge | | | | | + | |
| | Total. Add lines 1 through 5 | | - | - | | 1 | |
| /: | a Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| ı | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| (| Add lines 7a and 7b | | | | | | |
| | Public support. (Subtract line 7c from line 6.) | | | | | | |
| Se | ction B. Total Support | | | | | | |
| Cal | endar year (or fiscal year beginning in) ► | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| | Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| ı | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is for | the organization' | s first, second, thi | rd, fourth, or fifth t | ax year as a secti | on 501(c)(3) organiz | zation, |
| | check this box and stop here | | | | | | > ∟ |
| | ction C. Computation of Publ | | | | | | |
| | Public support percentage for 2018 (I | | | | | 15 | % |
| | Public support percentage from 2017 ction D. Computation of Inves | | | | | 16 | % |
| | | | | | | 147 | 0/ |
| 17 | Investment income percentage for 20 | | | | | 17 | % |
| 18 | Investment income percentage from 2 | | | | | 18 | % |
| 198 | a 33 1/3% support tests - 2018. If the | | | | | | I / IS not |
| ı | more than 33 1/3%, check this box at 33 1/3% support tests - 2017. If the | organization did r | not check a box or | n line 14 or line 19 | a, and line 16 is m | ore than 33 1/3%, | |
| | line 18 is not more than 33 1/3%, che | ck this box and st | top here. The orga | anization qualifies a | as a publicly supp | orted organization | ▶∐ |
| 20 | Private foundation. If the organization | n did not check a | hox on line 14 10 | a or 19h check t | his hox and see ir | estructions | |

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | Yes | No |
|-----|-----|----|
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| 10a | | |
| 10b | | |

| Pa | t IV Supporting Organizations (continued) | | | |
|--------|--|-----------|-----|----|
| | (GOTHINGO) | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| С | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |
| | tion B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sec | tion C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Sec | tion D. All Type III Supporting Organizations | - | | |
| _ | Did the second of the second o | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | 1 | | |
| 2 | organization's governing documents in effect on the date of notification, to the extent not previously provided? Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | • | | |
| _ | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | _ | | |
| _ | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Sec | tion E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions) | | | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see ins | tructions | s). | |
| 2 | Activities Test. Answer (a) and (b) below. | | Yes | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| _ | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | Oh | | |
| 2 | activities but for the organization's involvement. Perent of Supported Organizations. Answer (a) and (b) below. | 2b | | |
| 3 a | Parent of Supported Organizations. Answer (a) and (b) below. Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| а | trustees of each of the supported organizations? <i>Provide details in Part VI.</i> | 3a | | |
| h | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | Ju | | |
| _ | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

| Pai | t V Type III Non-Functionally Integrated 509(a)(3) Supportin | g Orga | nizations | | |
|---|--|------------|-----------------------------|--------------------------------|--|
| 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instru | | | | | |
| | other Type III non-functionally integrated supporting organizations must co | mplete S | ections A through E. | | |
| Sect | on A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) | |
| 1 | Net short-term capital gain | 1 | | | |
| 2 | Recoveries of prior-year distributions | 2 | | | |
| 3 | Other gross income (see instructions) | 3 | | | |
| 4 | Add lines 1 through 3 | 4 | | | |
| 5 | Depreciation and depletion | 5 | | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | | |
| | collection of gross income or for management, conservation, or | | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | | |
| 7 | Other expenses (see instructions) | 7 | | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | | |
| Sect | on B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) | |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | | |
| | instructions for short tax year or assets held for part of year): | | | | |
| а | Average monthly value of securities | 1a | | | |
| b | Average monthly cash balances | 1b | | | |
| С | Fair market value of other non-exempt-use assets | 1c | | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | | |
| е | Discount claimed for blockage or other | | | | |
| | factors (explain in detail in Part VI): | | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | | |
| 3 | Subtract line 2 from line 1d | 3 | | | |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, | | | | |
| | see instructions) | 4 | | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | | |
| 6 | Multiply line 5 by .035 | 6 | | | |
| 7 | Recoveries of prior-year distributions | 7 | | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | | |
| Sect | on C - Distributable Amount | | | Current Year | |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | | |
| 2 | Enter 85% of line 1 | 2 | | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | | |
| 4 | Enter greater of line 2 or line 3 | 4 | | | |
| 5 | Income tax imposed in prior year | 5 | | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | | |
| | emergency temporary reduction (see instructions) | 6 | | | |
| 7 | Check here if the current year is the organization's first as a non-functional | y integrat | ted Type III supporting org | ganization (see | |
| | instructions) | | | | |

Schedule A (Form 990 or 990-EZ) 2018

| Par | ^ব V │ Type III Non-Functionally Integrated 509 | (a)(3) Supporting Orga | anizations _(continued) | |
|-------|--|-------------------------------|--|---|
| Secti | ion D - Distributions | | <u> </u> | Current Year |
| 1 | Amounts paid to supported organizations to accomplish exe | | | |
| 2 | Amounts paid to perform activity that directly furthers exem | | | |
| | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exempt purpos | es of supported organizatior | ns | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which t | he organization is responsive | Э | |
| | (provide details in Part VI). See instructions. | | | |
| 9 | Distributable amount for 2018 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by line 9 amount | | | |
| Secti | ion E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2018 | (iii) Distributable Amount for 2018 |
| 1 | Distributable amount for 2018 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2018 (reason- | | | |
| | able cause required- explain in Part VI). See instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2018 | | | |
| а | From 2013 | | | |
| b | From 2014 | | | |
| С | From 2015 | | | |
| d | From 2016 | | | |
| е | From 2017 | | | |
| f | Total of lines 3a through e | | | |
| g | Applied to underdistributions of prior years | | | |
| h | Applied to 2018 distributable amount | | | |
| i | Carryover from 2013 not applied (see instructions) | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2018 from Section D, | | | |
| | line 7: \$ | | | |
| а | Applied to underdistributions of prior years | | | |
| b | Applied to 2018 distributable amount | | | |
| С | Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2018, if | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | |
| | than zero, explain in Part VI. See instructions. | | | |
| 6 | Remaining underdistributions for 2018. Subtract lines 3h | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | |
| | Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2019. Add lines 3j | | | |
| | and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| а | Excess from 2014 | | | |
| b | Excess from 2015 | | | |
| С | Excess from 2016 | | | |
| d | Excess from 2017 | | | |
| | Excess from 2018 | | | |

Schedule A (Form 990 or 990-EZ) 2018

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

| SCHEDULE A, PART II, LINE 10 | , EXPLANATION FOR OTHER INCOME: |
|------------------------------|---------------------------------|
| GROSS REVENUE FROM FUNDRAISI | NG EVENTS |
| 2014 AMOUNT: \$ 1,850. | |
| 2015 AMOUNT: \$ 3,605. | |
| 2016 AMOUNT: \$ 2,696. | |
| 2017 AMOUNT: \$ 2,880. | |
| 2018 AMOUNT: \$ 4,410. | |
| | |
| OTHER INCOME | |
| 2014 AMOUNT: \$ 722. | |
| 2015 AMOUNT: \$ 49,053. | |
| 2016 AMOUNT: \$ 485. | |
| 2017 AMOUNT: \$ 88,404. | |
| 2018 AMOUNT: \$ 1,486. | |
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Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service **Schedule of Contributors**

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Name of the organization Employer identification number

CAMP_FIRE 13-1623921

Organization type (check one):

| Organization type (check one): | | | | | | | |
|---|--|--|--|--|--|--|--|
| Filers of: | Section: | | | | | | |
| Form 990 or 990-EZ | X 501(c)(3) (enter number) organization | | | | | | |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | | | | | | |
| | 527 political organization | | | | | | |
| Form 990-PF | 501(c)(3) exempt private foundation | | | | | | |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | | | |
| | 501(c)(3) taxable private foundation | | | | | | |
| | Check if your organization is covered by the General Rule or a Special Rule . Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. | | | | | | |
| General Rule | | | | | | | |
| - | on filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or y one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. | | | | | | |
| Special Rules | | | | | | | |
| sections 509(a)(1 any one contribu | For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. | | | | | | |
| For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. | | | | | | | |
| For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year | | | | | | | |
| but it must answer "No" o | that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), n Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF). | | | | | | |

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

| Name of organization | Employer identification number |
|----------------------|--------------------------------|
| CAMP FIRE | 13-1623921 |

| Part I | Contributors (see instructions). Use duplicate copies of Part I if a | additional space is needed. | |
|------------|--|-----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. 4 | Name, address, and ZIP + 4 | * \$ 125,000. | Person X Payroll Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | | \$\$83,336. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 6 | | \$\$,000. | Person X Payroll |

Name of organization

Employer identification number

13-1623921

| Part I | Contributors (see instructions). Use duplicate copies of Part I if | additional space is needed. | |
|------------|--|-----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 7 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | Nume, dudi ess, und 2n + 4 | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization

CAMP FIRE

13-1623921

| Part II | Noncash Property (see instructions). Use duplicate copies of Part II i | if additional space is needed. | |
|------------------------------|--|---|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | - - - - - \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | - - - - - \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | - - - - - \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | - - - - - \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | - - - - \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | - - - - \$ | |
| | | I W | i |

Name of organization **Employer identification number** CAMP FIRE 13-1623921 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. `fŕom Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy

| Tax) (see s | separate instructions), then | | , , (| , | ,, (|
|---------------------------|---|--|---|--|---|
| Section | n 501(c)(4), (5), or (6) organiza | tions: Complete Part III. | | | |
| Name of or | CAMP FI | | | | loyer identification number 13-1623921 |
| Part I-A | Complete if the org | ganization is exempt und | er section 501(c) | or is a section 527 o | organization. |
| 2 Politic | al campaign activity expendit | zation's direct and indirect politic cures ign activities | | ►\$ | S |
| Part I-B | Complete if the org | ganization is exempt und | er section 501(c) | (3). | |
| 1 Enter | the amount of any excise tax | incurred by the organization und | er section 4955 | ▶ \$ | 3 |
| 2 Enter | the amount of any excise tax | incurred by organization manage | ers under section 4955 | 5 ▶ \$ | 3 |
| | | n 4955 tax, did it file Form 4720 | | | |
| | | | | | Yes No |
| | s," describe in Part IV. | ganization is exempt und | or coation FO1/a | event costion 501 | (~)(2) |
| Part I-C | | • | | · · · · · · · · · · · · · · · · · · · | |
| | | d by the filing organization for sec | | | |
| | | ization's funds contributed to oth | | | • |
| | | s. Add lines 1 and 2. Enter here a | | ······································ | |
| | | | | - | |
| 4 Did th | e filing organization file Form | 1120-POL for this year? | | ······································ | Yes No |
| 5 Enter made contri | the names, addresses and er payments. For each organiza butions received that were pr | nployer identification number (EII tion listed, enter the amount paid omptly and directly delivered to a additional space is needed, prov | N) of all section 527 po I from the filing organiz a separate political org | olitical organizations to whic zation's funds. Also enter th anization, such as a separa | ch the filing organization ne amount of political |
| | (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0 | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0 |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2018

LHA

832041 11-08-18

| Part II-A Complete if the organization 501(h)). | anization is exe | mpt under sectio | n 501(c)(3) and fil | ed Form 5768 (e | lection under |
|---|---|--|---------------------------|--|-----------------------------|
| A Check ► if the filing organizat | ion belongs to an affi e of excess lobbying | - · · | n Part IV each affiliated | group member's nam | ne, address, EIN, |
| Limits | s on Lobbying Expe | nd "limited control" pro nditures ints paid or incurred. | | (a) Filing organization's totals | (b) Affiliated group totals |
| 1a Total lobbying expenditures to influ b Total lobbying expenditures to influ c Total lobbying expenditures (add lin d Other exempt purpose expenditure | | | | | |
| e Total exempt purpose expendituresf Lobbying nontaxable amount. Enter | | | | | |
| If the amount on line 1e, column (a) or | | bying nontaxable am | | | |
| Not over \$500,000 | | the amount on line 1e. | | | |
| Over \$500,000 but not over \$1,000 | <u> </u> | 00 plus 15% of the exc | | | |
| Over \$1,000,000 but not over \$1,50 | 00,000 \$175,00 | 00 plus 10% of the exc | cess over \$1,000,000. | | |
| Over \$1,500,000 but not over \$17,0 | 000,000 \$225,00 | 00 plus 5% of the exce | ess over \$1,500,000. | | |
| Over \$17,000,000 | \$1,000, | 000. | | | |
| g Grassroots nontaxable amount (ent h Subtract line 1g from line 1a. If zero i Subtract line 1f from line 1c. If zero j If there is an amount other than zero reporting section 4911 tax for this y (Some organizations th | Section 501(h) have to complete all nes 2a through 2f.) | | Yes No | | |
| | Lobbying Exper | nditures During 4-Yea | ar Averaging Period | | 1 |
| Calendar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) Total |
| 2a Lobbying nontaxable amount | | | | | |
| b Lobbying ceiling amount (150% of line 2a, column(e)) | | | | | |
| c Total lobbying expenditures | | | | | |
| d Grassroots nontaxable amount | | | | | |
| e Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | |
| f Grassroots lobbying expenditures | | | | | |

Schedule C (Form 990 or 990-EZ) 2018

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description | | |) | (k | (b) | |
|--|--|----------------|---------------|--------------|----------|--|
| of th | e lobbying activity. | Yes | No | Amo | ount | |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state, or | | | | | |
| | local legislation, including any attempt to influence public opinion on a legislative matter | | | | | |
| | or referendum, through the use of: | | | | | |
| а | Volunteers? | | X | | | |
| | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | | X | | | |
| | Media advertisements? | 77 | Х | | | |
| | Mailings to members, legislators, or the public? | X | Х | | 0. | |
| | Publications, or published or broadcast statements? | | X | | | |
| | Grants to other organizations for lobbying purposes? | | X | | | |
| | Direct contact with legislators, their staffs, government officials, or a legislative body? | | X | | | |
| | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? | | X | | | |
| | Other activities? Total. Add lines 1c through 1i | | | | 0. | |
| | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | X | | | |
| | If "Yes," enter the amount of any tax incurred under section 4912 | | | | | |
| | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | | |
| | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | | |
| | t III-A Complete if the organization is exempt under section 501(c)(4), section | on 501(c) | (5), or se | ction | | |
| | 501(c)(6). | | | | | |
| | | | | Yes | No | |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | 1 | | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | 2 | | | |
| 3 | Did the organization agree to carry over lobbying and political campaign activity expenditures from the | | | | | |
| Pai | t III-B Complete if the organization is exempt under section 501(c)(4), section | | | | | |
| | 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." | "No," OF | R (b) Par | t III-A, lir | ne 3, is | |
| 1 | Dues, assessments and similar amounts from members | | 1 | | | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political | | | | | |
| | expenses for which the section 527(f) tax was paid). | | | | | |
| а | Current year | | 2a | | | |
| b | Carryover from last year | | 2b | | | |
| С | Total | | 2c | | | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues | | 3 | | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc | | | | | |
| | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p | oolitical | | | | |
| | expenditure next year? | | 4 | | | |
| 5 | Taxable amount of lobbying and political expenditures (see instructions) | | 5 | | | |
| | t IV Supplemental Information | | | | | |
| | ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group | list); Part II | -A, lines 1 a | and 2 (see | | |
| | uctions); and Part II-B, line 1. Also, complete this part for any additional information. RT II-B, LINE 1, LOBBYING ACTIVITIES: | | | | | |
| FA | XI II-B, DINE I, DOBBIING ACTIVITIES: | | | | | |
| TH | E ORGANIZATION OCCASIONALLY ENDORSES POSITIONS ON P | ROPOSE | :D | | | |
| _ | | | | | | |
| LE | GISLATION. HOWEVER, IT DOES NOT MAIL ANY SUCH SOLI | CITATI | ONS. | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

Employer identification number 13-1623921

| | CAMP FIRE | 13-1623921 |
|-----|--|--|
| Pai | rt I Organizations Maintaining Donor Advised Funds or Other Similar Funds or A | Accounts. Complete if the |
| • | organization answered "Yes" on Form 990, Part IV, line 6. | |
| | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | |
| 2 | Aggregate value of contributions to (during year) | |
| 3 | Aggregate value of grants from (during year) | |
| 4 | Aggregate value at end of year | |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised fur | nds |
| | are the organization's property, subject to the organization's exclusive legal control? | Yes No |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used | only |
| | for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose confe | rring |
| | impermissible private benefit? | Yes No |
| Pai | rt II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV | /, line 7. |
| 1 | Purpose(s) of conservation easements held by the organization (check all that apply). | |
| | Preservation of land for public use (e.g., recreation or education) | y important land area |
| | Protection of natural habitat Preservation of a certified h | istoric structure |
| | Preservation of open space | |
| 2 | Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation contribution contribution in the form of a conservation contribution c | onservation easement on the last |
| | day of the tax year. | Held at the End of the Tax Year |
| а | Total number of conservation easements | 2a |
| b | Total acreage restricted by conservation easements | 2b |
| С | Number of conservation easements on a certified historic structure included in (a) | 2c |
| d | () 1 | |
| | listed in the National Register | 2d |
| 3 | Number of conservation easements modified, transferred, released, extinguished, or terminated by the organ | nization during the tax |
| | year ▶ | |
| 4 | Number of states where property subject to conservation easement is located | |
| 5 | Does the organization have a written policy regarding the periodic monitoring, inspection, handling of | |
| • | violations, and enforcement of the conservation easements it holds? | |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservat | ion easements during the year |
| 7 | Assume of augusta in a survey discussion in a section bounding of violations and auforeign accounting | |
| 7 | Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation expenses. | asements during the year |
| 8 | Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(l | D)(i) |
| 0 | and section 170(h)(4)(B)(ii)? | |
| 9 | In Part XIII, describe how the organization reports conservation easements in its revenue and expense state | |
| Ū | include, if applicable, the text of the footnote to the organization's financial statements that describes the or | |
| | conservation easements. | gameation o accounting for |
| Pai | rt III Organizations Maintaining Collections of Art, Historical Treasures, or Other | Similar Assets. |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 8. | |
| 1a | If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement a | and balance sheet works of art, |
| | historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of | |
| | the text of the footnote to its financial statements that describes these items. | |
| b | If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and be | balance sheet works of art, historical |
| | treasures, or other similar assets held for public exhibition, education, or research in furtherance of public se | ervice, provide the following amounts |
| | relating to these items: | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | ▶ \$ |
| | (ii) Assets included in Form 990, Part X | |
| 2 | If the organization received or held works of art, historical treasures, or other similar assets for financial gain, | , provide |
| | the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: | |
| а | Revenue included on Form 990, Part VIII, line 1 | ▶ \$ |
| b | Assets included in Form 990, Part X | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2018

| Pai | t III Organizations Maintaining C | ollections of Ar | t, Historical Tr | easures, o | or Oth | er Simi | lar Asse | ts (contir | nued) | |
|-----|---|------------------------|-------------------------|----------------|------------|-------------|-------------|-------------------|--------|----------|
| 3 | Using the organization's acquisition, accessi | on, and other record | s, check any of the | following tha | it are a s | significant | use of its | collectio | n item | าร |
| | (check all that apply): | | | | | | | | | |
| а | Public exhibition | d | Loan or exc | change progra | ams | | | | | |
| b | Scholarly research | е | Other | | | | | | | |
| С | Preservation for future generations | | | | | | | | | |
| 4 | Provide a description of the organization's co | ollections and explain | n how they further t | the organizati | on's exe | empt purp | ose in Par | XIII. | | |
| 5 | During the year, did the organization solicit o | r receive donations o | of art, historical trea | asures, or oth | er simila | ar assets | | - | _ | _ |
| _ | to be sold to raise funds rather than to be ma | | | | | | | Yes | | No |
| Pai | t IV Escrow and Custodial Arran | | te if the organization | on answered | "Yes" or | n Form 99 | 0, Part IV, | line 9, or | | |
| | reported an amount on Form 990, Par | <u> </u> | | | | | | | | |
| 1a | Is the organization an agent, trustee, custodi | | • | | | | | 1 | _ | 7 |
| | on Form 990, Part X? | | | | | | L | Yes | | ∐ No |
| b | If "Yes," explain the arrangement in Part XIII | and complete the fol | lowing table: | | | | | | | |
| | | | | | | | | Amount | t | |
| | Beginning balance | | | | | | | | | |
| | Additions during the year | | | | | | | | | |
| | Distributions during the year | | | | | | | | | |
| | Ending balance | | | | | 1f | | 1 | | T |
| | Did the organization include an amount on Fo | | | | | • | | Yes | | ∐ No |
| | If "Yes," explain the arrangement in Part XIII. | | | | | | | | | |
| Pai | T V Endowment Funds. Complete in | | | | 1 | | aana baali | /) Faur | | haali |
| | 5 · · · · · · · · · · · · · · · · · · · | (a) Current year | (b) Prior year | (c) Two year | | | years back | (e) Four | | |
| | Beginning of year balance | 118,702. | 122,340. | 11' | 0,086. | | 112,816. | | 111 | ,347. |
| | Contributions | 4 216 | 2 (20 | 1. | 2 254 | | 2 720 | | | 460 |
| | Net investment earnings, gains, and losses | -4,216. | -3,638. | · | 2,254. | | -2,730. | 730. | | ,469. |
| | Grants or scholarships | | | | | | | | | |
| е | Other expenditures for facilities | 114 496 | | | | | | | | |
| | and programs | 114,486. | | | | | | | | |
| | Administrative expenses | | 118,702, | 10 | 2,340. | | 110 006 | | 110 | ,816. |
| g | End of year balance | | • | 1 | 2,340. | | 110,086. | | 112 | ,010. |
| 2 | Provide the estimated percentage of the curr | ent year end balanc | | a)) neid as: | | | | | | |
| | Board designated or quasi-endowment ► Permanent endowment ► • 0 0 | % | _% | | | | | | | |
| | Temporarily restricted endowment | .0 00 % | | | | | | | | |
| C | The percentages on lines 2a, 2b, and 2c sho | | | | | | | | | |
| 32 | Are there endowment funds not in the posse | • | ation that are held a | and administs | ared for t | the organ | ization | | | |
| Ja | by: | ssion of the organiza | tion that are ned a | and administe | 160 101 1 | ine organ | Zation | Γ | Yes | No |
| | (i) unrelated organizations | | | | | | | 3a(i) | 103 | X |
| | (ii) related organizations | | | | | | | | | X |
| b | If "Yes" on line 3a(ii), are the related organiza | | | | | | | | | |
| 4 | Describe in Part XIII the intended uses of the | | | | | | | <u> </u> | | <u> </u> |
| | t VI Land, Buildings, and Equipm | | | | | | | | | |
| | Complete if the organization answere | d "Yes" on Form 990 | , Part IV, line 11a. | See Form 990 |), Part X | , line 10. | | | | |
| | Description of property | (a) Cost or ot | | t or other | | ccumulat | ed | (d) Bool | k valu | e |
| | , | basis (investm | 1 | (other) | de | preciation | n | ` , | | |
| 1a | Land | | | 10. | | | | | | 10. |
| | Buildings | | | | | | | | | |
| | Leasehold improvements | | | 7,805. | | 2,3 | 22. | | 5,4 | 83. |
| | Equipment | | 25 | 1,007. | | 223,3 | | 2' | 7,6 | 14. |
| | Other | | 2 | 25,000. | | | | | | 00. |
| | . Add lines 1a through 1e. (Column (d) must e | | X, column (B), line | 10c.) | | | ▶ | 5 | 8,1 | 07. |
| | | | | | | | | | | |

Schedule D (Form 990) 2018

| Schedule D (Form 990) 2018 CAMP FIRE | | | IJ-IOZJJZI Page 3 |
|--|---|--|--------------------------------|
| Part VII Investments - Other Securities. | | | |
| Complete if the organization answered "Yes" (| | | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of Valuation: Co | st or end-of-year market value |
| (1) Financial derivatives | | - | |
| (2) Closely-held equity interests | | - | |
| (3) Other | | | |
| (A) | | | |
| (B) (C) | | | |
| (C) (D) | | - | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | | |
| Part VIII Investments - Program Related. | | | |
| Complete if the organization answered "Yes" of | on Form 990, Part IV | , line 11c. See Form 990, Part X, line | 13. |
| (a) Description of investment | (b) Book value | | st or end-of-year market value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | | |
| Part IX Other Assets. | 5 000 5 1 11 | | |
| Complete if the organization answered "Yes" (| | , line 11d. See Form 990, Part X, line | 15. (b) Book value |
| | Description | TCM | 876,249. |
| (-7 | RPEIUAL IK | 081 | 870,249. |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | e 15) | | 876,249. |
| Part X Other Liabilities. | , | | |
| Complete if the organization answered "Yes" of | on Form 990, Part IV | , line 11e or 11f. See Form 990, Part | X, line 25. |
| 1. (a) Description of liability | , | (b) Book value | , |
| (1) Federal income taxes | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | 25.) | | |
| 2. Liability for uncertain tax positions. In Part XIII, provide | | ote to the organization's financial stat | ements that reports the |

creating for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Schedule D (Form 990) 2018

| Pal | Reconciliation of Revenue per Audited Financial Statem | | Revenue per F | teturr | ı. |
|----------|---|------------------|----------------------|---------|---------------------|
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12 | | | 1.1 | 1 100 100 |
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | 4,498,100 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | 2 066 | | |
| | Net unrealized gains (losses) on investments | | 2,066. 97. | - | |
| | Donated services and use of facilities | | 91. | - | |
| | Recoveries of prior year grants | | 81,144. | - | |
| | Other (Describe in Part XIII.) | - | | ا ۱ | 83,307 |
| _ | Add lines 2a through 2d | | | 2e | 4,414,793 |
| 3 4 | Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | 3 | 4,414,755 |
| - | Investment expenses not included on Form 990, Part VIII, line 7b | امدا | 5,957. | | |
| a h | Other (Describe in Part XIII.) | 4a | 3,337. | | |
| | Add lines 4a and 4b | | | 4c | 5,957 |
| 5 | Total revenue. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line 12.</i>) | | | - | 4,420,750 |
| | rt XII Reconciliation of Expenses per Audited Financial Stater | nents With | Expenses per | Retu | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12 | | | | |
| 1 | Total expenses and losses per audited financial statements | | | 1 | 3,842,166 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | | |
| а | Donated services and use of facilities | 2a | 12,012. | | |
| b | Prior year adjustments | | | | |
| | Other losses | | | | |
| | Other (Describe in Part XIII.) | | 68,822. | | |
| е | Add lines 2a through 2d | | | 2e | 80,834 |
| 3 | Subtract line 2e from line 1 | | | 3 | 3,761,332 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 5,957. | | |
| | Other (Describe in Part XIII.) | | | | |
| С | Add lines 4a and 4b | | | 4c | 5,957 |
| | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | | | 5 | 3,767,289 |
| Pa | rt XIII Supplemental Information. | | | | |
| Prov | de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa | rt IV, lines 1b | and 2b; Part V, line | 4; Part | X, line 2; Part XI, |
| lines | 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any ac | lditional inforn | nation. | | |
| | | | | | |
| D 3 1 | OM 11 T TATE 4 | | | | |
| PAI | RT V, LINE 4: | | | | |
| m111 | | DOMOD D | | T3TTXT3 | D |
| THI | E ORGANIZATION'S ENDOWMENT CONSISTS OF A I | DONOR-R | ESTRICTED | FUN | ט |
| TP CT | TABLISHED TO SUPPORT GENERAL OPERATING EX | DEMORO | | . TT 1 | 110 DE |
| F2. | TABLISHED TO SUPPORT GENERAL OPERATING EX | PENSES | OF A COUNC | ть : | LO RE |
| DF. | -ESTABLISHED IN TEXAS. AFTER SEVERAL YEAR: | C OE 10 | пемоптис п | ים חי | CUNDU UTE |
| KE. | -ESIABLISHED IN IEAAS. AFIER SEVERAL IEAR, | 5 OF AI | IEMPIING I | O K. | ESTAKI IUE |
| COI | JNCIL IN TEXAS, AND OPERATING AT DEFICITS | ጥሀፑ ር | OTINOTT, WAS | . ст. | OCED AND |
| <u> </u> | DICTE IN TEXAS, AND OPERATING AT DEFICITS | , ine c | OONCID WAS | СП | DOED WIND |
| тип | E ENDOWMENT WAS RELEASED. | | | | |
| 1111 | ENDOWMENT WAS REDEASED. | | | | |
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| | | | | | |
| PAI | RT X, LINE 2: | | | | |
| | (1 A) DING 2. | | | | |
| THI | E ORGANIZATION IS TAX-EXEMPT UNDER SECTION | N 501(C |)(3) OF TH | E II | NTERNAL |
| | | ., 501(0 | , (0, 01 11 | | ., |
| REV | PENUE CODE AND HAS BEEN DETERMINED NOT TO | BE A P | RIVATE FOU | 'NDA | TION. |
| | | _ = | | | |
| AL. | THOUGH IT IS EXEMPT FROM FEDERAL AND STAT | E INCOM | E TAXES ON | IT | S PRINCIPAL |
| | | | | | |
| OPI | ERATIONS, THE ORGANIZATION IS SUBJECT TO 1 | FEDERAL | INCOME TA | XES | ON THE NET |

| Part XIII Supplemental Information (continued) | |
|---|----------|
| INCOME FROM CERTAIN OPERATIONS THAT GENERATE UNRELATED BUSINESS INC | COME. NO |
| SUCH UNRELATED BUSINESS INCOME TAX WAS INCURRED DURING 2019 OR 2018 | . THE |
| ORGANIZATION FOLLOWS THE STANDARD FOR EVALUATING UNCERTAIN TAX POSI | TIONS |
| AND HAS DETERMINED NO LIABILITY SHOULD BE RECORDED FOR UNCERTAIN TA | ΔX |
| POSITIONS. | |
| | |
| PART XI, LINE 2D - OTHER ADJUSTMENTS: | |
| CHANGE IN VALUE OF BENEFICIAL INTEREST IN PERPETUAL TRUST | 12,322. |
| DIRECT RENTAL EXPENSES | 68,822. |
| TOTAL TO SCHEDULE D, PART XI, LINE 2D | 81,144. |
| | |
| PART XII, LINE 2D - OTHER ADJUSTMENTS: | |
| DIRECT RENTAL EXPENSES | 68,822. |
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SCHEDULE G

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

| Name of the organization CAMP FI | RE | | | | | Employer ide 13-1623 | ntification number 921 |
|---|--|--|---|---|---------|---|---|
| | Complete if the organization answe | ered "Y | 'es" oı | n Form 990, Part IV, | line 1 | | |
| Indicate whether the organization rais a | sed funds through any of the following and solicitates and solicitates are solicitated and solicitates are solicitated and solicitated and solicitated are solicitated and solicitated are solicitated and solicitated and solicitated are solicitated and solicitated and solicitated are solicitated and solicitated and solicitated and solicitated are solicitated and solicitated and solicitated and solicitated are solicitated and sol | tion of tion of fundra (includerofess | non-g gover aising ding o ional f | overnment grants nment grants events fficers, directors, true fundraising services? | stees, | Yes Yes | |
| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) fundr have con or con contribu | ustody itrol of | (iv) Gross receipts from activity | to (o | Amount paid r retained by) iundraiser ed in col. (i) | (vi) Amount paid to (or retained by) organization |
| | | Yes | No | | | | |
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| Total | | | | | | | |
| 3 List all states in which the organization or licensing. | on is registered or licensed to solicit | contrib | outions | s or has been notified | ai ti b | exempt from re | egistration |
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2018

| | | ile G (Form 990 or 990-EZ) 2018 CAMP F | 'IRE | | 13- | -1623921 Page 2 |
|-----------------|------------------------|--|---|--|----------------------------|--|
| Pa | ırt | II Fundraising Events. Complete if | the organization answered | l "Yes" on Form 990, Par | t IV, line 18, or reported | d more than \$15,000 |
| | | of fundraising event contributions and | gross income on Form 990 | -EZ, lines 1 and 6b. List | events with gross recei | pts greater than \$5,000. |
| | | | (a) Event #1 | (b) Event #2 | (c) Other events NONE | (d) Total events (add col. (a) through |
| | | | AIKD LUNCH | | | col. (c)) |
| Φ | | | (event type) | (event type) | (total number) | COI. (C)) |
| Revenue | | | 62 004 | | | 62 004 |
| Вè | 1 | Gross receipts | 62,004. | | | 62,004. |
| | 2 | Less: Contributions | 57,594. | | | 57,594. |
| | 3 | Gross income (line 1 minus line 2) | 4,410. | | | 4,410. |
| | 4 | Cash prizes | | | | |
| S | 5 | Noncash prizes | 285. | | | 285. |
| Direct Expenses | 6 | Rent/facility costs | 3,000. | | | 3,000. |
| rect Ex | 7 | Food and beverages | 6,581. | | | 6,581. |
| ⊡ | 8 | Entertainment | | | | |
| | 9 | Other direct expenses | | | | 18,799. |
| | - | Direct expense summary. Add lines 4 throu | | | | 28,665. |
| | | Net income summary. Subtract line 10 from | | | | -24,255. |
| Pa | rt | III Gaming. Complete if the organization | | | | |
| | | \$15,000 on Form 990-EZ, line 6a. | | , , , | , | |
| Revenue | | | (a) Bingo | (b) Pull tabs/instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c)) |
| eve | | | | | | |
| <u> </u> | 1 | Gross revenue | | | | |
| ses | 2 | Cash prizes | | | | |
| Expenses | 3 | Noncash prizes | | | | |
| 당 | | | | | | |
| Direct | 4 | Rent/facility costs | | | | |
| Dire | | Rent/facility costs Other direct expenses | | | | |
| Dire | 5 | | Yes% | Yes% | Yes % No | |
| Dire | 5 6 | Other direct expenses | Yes% No | | No No | |
| Dire | 5 6 7 | Other direct expenses Volunteer labor | Yes% No Igh 5 in column (d) | No No | No ▶ | |
| | 5 6 7 8 | Other direct expenses Volunteer labor Direct expense summary. Add lines 2 thround the summary. Subtract lines | Yes % No Igh 5 in column (d) 7 from line 1, column (d) | No No | No ▶ | |
| 9 | 5 6 7 8 | Other direct expenses | Yes % No Igh 5 in column (d) 7 from line 1, column (d) ducts gaming activities: | No No | No ► | |
| 9 a | 5 6 7 8 En | Other direct expenses Volunteer labor Direct expense summary. Add lines 2 thround the gaming income summary. Subtract lines ter the state(s) in which the organization control of the state of the sta | Yes% No Igh 5 in column (d) 7 from line 1, column (d) ducts gaming activities: activities in each of these | No No | No ► | |
| 9 a | 5 6 7 8 En | Other direct expenses Volunteer labor Direct expense summary. Add lines 2 thround the gaming income summary. Subtract lines ter the state(s) in which the organization continuous terms of the organization licensed to conduct gaming | Yes% No Igh 5 in column (d) 7 from line 1, column (d) ducts gaming activities: activities in each of these | No No | No ► | |

Schedule G (Form 990 or 990-EZ) 2018

b If "Yes," explain:

| Sch | nedule G (Form 990 or 990-EZ) 2018 CAMP FIRE | 3-16 | 23 | 921 | Page 3 |
|-----|---|----------|---------------|--------|----------|
| | Does the organization conduct gaming activities with nonmembers? | | $\overline{}$ | Yes | No |
| | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? | _ | \neg | Yes | □ No |
| 13 | Indicate the percentage of gaming activity conducted in: | | | | |
| | a The organization's facility | - | 13a | | % |
| | An outside facility | | I3b | | % |
| | Enter the name and address of the person who prepares the organization's gaming/special events books and records | | | | |
| | Name ► | | | | |
| | Address | | | | |
| 15a | a Does the organization have a contract with a third party from whom the organization receives gaming revenue? | [| | Yes | ☐ No |
| ŀ | If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amoun | t | | | |
| | of gaming revenue retained by the third party \$\bigs\\$ | | | | |
| (| If "Yes," enter name and address of the third party: | | | | |
| | Name ▶ | | | | |
| | | | | | |
| 40 | | | | | |
| 16 | Gaming manager information: | | | | |
| | Name | | | | |
| | Gaming manager compensation > \$ | | | | |
| | Description of services provided | | | | |
| | | | | | |
| | Director/officer Employee Independent contractor | | | | |
| 17 | Mandatory distributions: | | | | |
| á | a Is the organization required under state law to make charitable distributions from the gaming proceeds to | _ | | | |
| | retain the state gaming license? | L | | Yes | └── No |
| k | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in | :he | | | |
| Da | organization's own exempt activities during the tax year > \$ Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); are | ad David | 111 15. | 0 | 0h 10h |
| Г | 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. | io Part | 111, 111 | nes 9, | 96, 106, |
| | 13b, 13c, 16, and 17b, as applicable. Also provide any additional information. See instructions. | | | | |
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| Schedule G (Form 990 or 990-EZ) CAMP FIRE | 13-1623921 Page 4 |
|---|-------------------|
| Schedule G (Form 990 or 990-EZ) CAMP FIRE Part IV Supplemental Information (continued) | <u> </u> |
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SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2018

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Go to www.irs.gov/Form990 for the latest information.

Employer identification number Name of the organization CAMP FIRE 13-1623921 Part I **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? No 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments, Complete if the organization answered "Yes" on Form 990, Part IV. line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of (c) IRC section 1 (a) Name and address of organization (b) EIN (d) Amount of (e) Amount of (a) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant non-cash noncash assistance or assistance FMV, appraisal, assistance other) CAMP FIRE HEART OF CALIFORNIA 1525 N SCHNOOR ST. SUITE 102 94-6187781 501(C)(3) CAPACITY BUILDING GRANT MADERA, CA 93637 20,000 0 CAMP FIRE NEW JERSEY 535 E. FRANKLIN ST. TRENTON, NJ 08610 21-0646544 501(C)(3) 17,800 CAPACITY BUILDING GRANT CAMP FIRE WEST TEXAS P.O. BOX 50988 75-1298543 MIDLAND, TX 79710 501(C)(3) 12,500 0 CAPACITY BUILDING GRANT CAMP FIRE NORTHWEST OHIO 305 WEST HARDIN STREET FINDLAY OH 45840 34-4433241 501(C)(3) 12 094 CAPACITY BUILDING GRANT CAMP FIRE CENTRAL TEXAS P O BOX 303040 74-1552713 501(C)(3) CAPACITY BUILDING GRANT AUSTIN, TX 78703 11 025 0 CAMP FIRE CENTRAL OREGON PO BOX 7031 BEND, OR 97708 93-6015296 501(C)(3) 10 618 0 CAPACITY BUILDING GRANT 18. 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

3 Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) (2018)

| (a) Name and address of | (b) EIN | (c) IRC section | (d) Amount of | (e) Amount of | (f) Method of | (g) Description of | (h) Purpose of grant |
|-----------------------------------|------------|-----------------|---------------|------------------------|---|---------------------|-------------------------|
| organization or government | (b) EIN | if applicable | cash grant | non-cash assistance | valuation (book, FMV, appraisal, other) | non-cash assistance | or assistance |
| CAMP FIRE INLAND NORTHWEST | | | | | | | |
| 521 NORTH MULLAN ROAD | | | | | | | |
| SPOKANE, WA 99206 | 91-0567727 | 501(C)(3) | 10,120. | 0. | | | CAPACITY BUILDING GRANT |
| CAMP FIRE CENTRAL COAST OF | | | | | | | |
| CALIFORNIA - PO BOX 1269 - ARROYO | | | | | | | |
| GRANDE, CA 93421 | 72-1534084 | 501(C)(3) | 7,270. | 0. | | | CAPACITY BUILDING GRANT |
| CAMP FIRE GREEN COUNTRY | | | | | | | |
| 706 S BOSTON AVE | | | | | | | |
| TULSA, OK 74119 | 73-0579231 | 501(C)(3) | 7,000. | 0. | | | CAPACITY BUILDING GRANT |
| CAMP FIRE NORTH SHORE | | | | | | | |
| 2 CAIN ROAD | | | | | | | |
| SALEM, MA 01970 | 04-2103970 | 501(C)(3) | 6,910. | 0. | | | CAPACITY BUILDING GRANT |
| CAMP FIRE SUNSHINE | | | | | | | |
| 2600 BUCKINGHAM AVE | | | | | | | |
| LAKELAND, FL 33803-3109 | 59-0637819 | 501(C)(3) | 6,600. | 0. | | | CAPACITY BUILDING GRANT |
| CAMP FIRE SAMISH | | | | | | | |
| 1321 KING ST. SUITE #3 | | | | | | | |
| BELLINGHAM, WA 98229 | 91-0600598 | 501(C)(3) | 6,511. | 0. | | | CAPACITY BUILDING GRANT |
| CAMP FIRE SANDUSKY COUNTY | | | | | | | |
| 2100 BAKER ROAD | | | | | | | |
| FREMONT, OH 43420 | 34-6401702 | 501(C)(3) | 6,100. | 0. | | | CAPACITY BUILDING GRANT |
| CAMP FIRE RIVER BEND | | | | | | | |
| P O BOX 459 | | | | | | | |
| NOTRE DAME, IN 46556 | 35-0924790 | 501(C)(3) | 6,100. | 0. | | | CAPACITY BUILDING GRANT |
| CAMP FIRE HEART OF OKLAHOMA | | | | | | | |
| 3309 E HEFNER ROAD | | | | | | | |
| OKLAHOMA CITY, OK 73131 | 73-0592383 | 501(C)(3) | 6,050. | 0. | | | CAPACITY BUILDING GRANT |

CAMP FIRE

| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|------------|-------------------------------|--------------------------|-----------------------------------|--|--|------------------------------------|
| AMP FIRE TESUYA | | | | | | | |
| 15 N MAIN | | | | | | | |
| LEBURNE, TX 76033 | 75-0904048 | 501(C)(3) | 6,000. | 0. | | | CAPACITY BUILDING GRANT |
| AMP FIRE NORTH CENTRAL WASHINGTON | | | | | | | |
| S. WENATCHEE AVE | | | | | | | |
| ENATCHEE, WA 98807 | 91-0662881 | 501(C)(3) | 5,250. | 0. | | | CAPACITY BUILDING GRANT |
| AMP FIRE CENTRAL ALABAMA | | | | | | | |
| 06 OXMOOR RD. STE 152 | | | | | | | |
| IRMINGHAM, AL 35209 | 63-0498347 | 501(C)(3) | 5,000. | 0. | | | CAPACITY BUILDING GRANT |
| | | | | | | | |
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Schedule I (Form 990) (2018) CAMP FIRE 13-1623921 Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

| Part III can be duplicated if additional space is needed. | | | | | |
|---|--------------------------|-----------------------------|---------------------------------------|---|---------------------------------------|
| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non- cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
| | | | | | |
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| Part IV Supplemental Information. Provide the information rec | uired in Part I, lin | l ne 2; Part III, column | I ı (b); and any other a | I dditional information. | |
| PART I, LINE 2: | | | | | |
| GRANTS ARE MADE TO MEMBER COUNCILS | S AS PASS | -THROUGH G | RANTS TO F | ULFILL | |
| SPECIFIC GRANT PROGRAM REQUIREMENT | S AND AS | CAPACITY | BUILDING G | RANTS FOR | |
| COUNCILS. COUNCILS THAT RECEIVE PA | SS-THROU | GH GOVERNM | ENT GRANTS | ARE REQUIRED | |
| TO SUBMIT PERIODIC PROGRAM DELIVER | RY REPORT | S AND ANNU | JAL FEDERAL | FINANCIAL | |
| REPORTS. COUNCILS THAT RECEIVE CAP | ACITY BU | ILDING GRA | NTS ARE RE | QUIRED TO | |
| SUBMIT QUARTERLY PROGRAM REPORTS A | ND FINAN | CIAL REPOR | TS TO ENAB | LE THE | |
| NATIONAL HEADQUARTERS TO MONITOR T | | | | | |

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

CAMP FIRE

Part I Questions Regarding Compensation

Employer identification number 13-1623921

| | · | | Yes | No |
|------------|---|----|-----|----|
| 1 a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (such as maid, chauffeur, chef) | | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | 2 | | |
| | | | | |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's | | | |
| | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | Compensation committee X Written employment contract | | | |
| | Independent compensation consultant X Compensation survey or study | | | |
| | Form 990 of other organizations X Approval by the board or compensation committee | | | |
| | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization: | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | X |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | | Х |
| С | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | X |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the revenues of: | | | |
| а | The organization? | 5a | | X |
| b | Any related organization? | 5b | | Х |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the net earnings of: | | | |
| а | The organization? | 6a | | X |
| b | Any related organization? | 6b | | X |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | | | |
| | not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | X |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | |
| | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | X |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | (B) Breakdown of | W-2 and/or 1099-MI | SC compensation | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns | (F) Compensation in column (B) |
|-------------------------------------|--------------------------|-------------------------------------|---|-----------------------------------|-------------------------|----------------------|---|
| (A) Name and Title | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | benefits | (B)(i)-(D) | reported as deferred on prior Form 990 |
| (1) CATHY TISDALE (i) | 262,500. | 0. | -1,236. | 10,500. | 10,675. | 282,439. | 0. |
| CHIEF EXECUTIVE OFFICER - LEFT 3/19 | | 0. | 0. | 0. | 0. | | 0. |
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Schedule J (Form 990) 2018

SCHEDULE O

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

. Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ ► Go to www.irs.gov/Form990 for the latest information. Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

CAMP FIRE

Employer identification number 13-1623921

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: CAMP FIRE (THE ORGANIZATION) IS A YOUTH DEVELOPMENT ORGANIZATION HEADQUARTERED IN KANSAS CITY, MISSOURI PROVIDING SERVICES TO OVER 187,000 YOUTH AND ADULTS IN 25 STATES AND THE DISTRICT OF COLUMBIA THROUGH A 52-COUNCIL NETWORK. FOUNDED IN 1910 BY LUTHER GULICK, M.D. AND HIS WIFE, CHARLOTTE, CAMP FIRE WAS THE FIRST NONSECTARIAN ORGANIZATION FOR GIRLS IN THE UNITED STATES. DR. GULICK CHOSE THE NAME "CAMP FIRE" BECAUSE CAMPFIRES WERE THE ORIGIN OF THE FIRST COMMUNITIES AND DOMESTIC LIFE. THE ORGANIZATION BEGAN WITH NO BARRIERS TO NATIONALITY, RACE, CREED, OR ECONOMIC STATUS, WHICH WAS UNIQUE IN 1910 AND REMAINS A MODEL FOR OTHERS EVEN TODAY. WITH THAT SPIRIT OF INCLUSIVENESS, CAMP FIRE EXPANDED PROGRAMMING TO INCLUDE BOYS IN 1975 AND TODAY EMBRACES ALL CHILDREN AND YOUTH, REGARDLESS OF RACE, CREED, RELIGION, GENDER, SOCIAL STATUS, DISABILITY OR SEXUAL ORIENTATION. CAMP FIRE IMPACTS THOUSANDS OF COMMUNITIES NATIONWIDE THROUGH PROGRAMS THAT MEET OR EXCEED NATIONALLY RECOGNIZED QUALITY STANDARDS, INCLUDING: OUT-OF-SCHOOL TIME PROGRAMS OUTDOOR EDUCATION TEEN PROGRAMS CUSTOMIZED PROGRAMS TO MEET THE NEEDS OF YOUTH AND FAMILIES

CAMP FIRE'S CURRICULUM AND FRAMEWORKS ARE PORTABLE AND CUSTOMIZABLE FOR SPECIFIC YOUTH AND FAMILY AUDIENCES. THE BENEFIT OF THIS APPROACH IS THAT (1) CAMP FIRE COUNCILS DO NOT RELY ON MANAGING AND FUNDING THE

OVERHEAD FOR MULTIPLE PROGRAM DELIVERY FACILITIES, AND (2) PROGRAMS

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2018)

Name of the organization CAMP FIRE Employer identification number 13-1623921

"MOVE" WHERE YOUTH AND THEIR FAMILIES ARE, DELIVERED IN

NEIGHBORHOOD-BASED FACILITIES ALREADY FAMILIAR TO PARTICIPANTS. THIS

ALSO ENSURES THAT COUNCILS ENGAGE IN TRUE OPERATIONAL PARTNERSHIPS WITH

SCHOOL DISTRICTS, COMMUNITY ORGANIZATIONS AND FAITH INSTITUTIONS - ALL

TYPICAL LOCATIONS FOR CAMP FIRE PROGRAMS.

THE CORE OF CAMP FIRE'S SUCCESS IS THE "HOW" OF WHAT WE DO. WE OFFER
YOUTH AND FAMILIES AN EXPERIENCE THAT IS INCLUSIVE AND OPEN TO
EVERYONE. YOUTH CHART THEIR COURSE WITH ADULT GUIDANCE AND SUPPORT.

CAMP FIRE HELPS YOUTH DEVELOP ABILITIES NOW, EMPOWERING YOUTH FOR THEIR
FUTURE, BUT EQUALLY AS IMPORTANT, THEIR TODAY.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

CHANCE TO TRY A LOT OF THINGS THEY HAVE NEVER TRIED BEFORE. OVERALL, 99%

OF YOUTH DEMONSTRATED POSITIVE OR DESIRED RESULTS IN AT LEAST ONE OF

THE ELEVEN MEASURED AREAS: LIFE SKILLS, SOCIAL SKILLS (EMPATHY AND

INCLUSIVENESS), SPARK CHAMPIONS, CONFIDENCE, PURPOSE, CONFLICT

RESOLUTION, NATURE, SPARK DISCOVERY, GROWTH MINDSET, GOAL MANAGEMENT,

AND REFLECTION.

FORM 990, PART VI, SECTION A, LINE 6:

THERE ARE TWO CLASSES OF VOTING MEMBERS: CHARTER COUNCILS AND LICENSEES.

VOTING PRIVILEGES ARE THE SAME BETWEEN THE TWO GROUPS EXCEPT THAT LICENSEES

HAVE A THREE YEAR WAITING PERIOD PRIOR TO THEIR VOTING RIGHTS BECOMING

EFFECTIVE. EACH VOTING MEMBER SHALL APPOINT ITS OWN DELEGATES TO VOTE, EACH

DELEGATE HAS ONE VOTE. CAMP FIRE OUTLINES THE ALLOWABLE NUMBER OF DELEGATES

FOR EACH MEMBER, BASED ON THAT MEMBER'S MEMBERSHIP COUNT; THE NUMBER OF

DELEGATES CAN VARY FROM 2 TO 17. EACH MEMBER SHALL HAVE AT LEAST ONE YOUTH

Name of the organization CAMP FIRE Employer identification number 13-1623921

DELEGATE, DEFINED AS A YOUTH AGED 16 TO NOT MORE THAN 21 YEARS OLD.

FORM 990, PART VI, SECTION A, LINE 7A:

THE ORGANIZATION HAS A CONGRESS THAT IS HELD EVERY TWO YEARS WHERE THE

COUNCILS OF THE ORGANIZATION VOTE ON THE ELECTION OF THE BOARD OF

DIRECTORS.

FORM 990, PART VI, SECTION A, LINE 7B:

CHANGES TO THE GOVERNING DOCUMENT MUST BE APPROVED BY THE MEMBERS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM. A DRAFT OF THE FORM 990 IS PROVIDED TO THE BOARD OF DIRECTORS; A COMMENT/QUESTION PERIOD IS AVAILABLE TO THE BOARD OF DIRECTORS PRIOR TO FILING THE FORM 990 WITH THE INTERNAL REVENUE SERVICE.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION REGULARLY AND CONSISTENTLY MONITORS AND ENFORCES

COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY BY MAKING THE POLICY KNOWN

IN BOARD ORIENTATION AND ENSURING THAT ALL TRUSTEES READ THE POLICY AND

SIGN THE ANNUAL CONFLICT OF INTEREST POLICY DISCLOSURE STATEMENTS. THE

BOARD OF TRUSTEES OR EXECUTIVE COMMITTEE WILL DETERMINE WHETHER A CONFLICT

OF INTEREST EXISTS. IF A CONFLICT OF INTEREST EXISTS IN CONNECTION WITH A

PROPOSED TRANSACTION, THE BOARD OR EXECUTIVE COMMITTEE WILL DETERMINE BY A

MAJORITY VOTE OF THE DISINTERESTED TRUSTEES WHETHER THE PROPOSED

TRANSACTION IS (I) IN THE ORGANIZATION'S BEST INTEREST, (II) FOR THE

ORGANIZATION'S OWN BENEFIT, AND (III) FAIR AND REASONABLE TO THE

ORGANIZATION. IN CONFORMITY WITH THE DETERMINATION, THE BOARD OR EXECUTIVE

Schedule O (Form 990 or 990-EZ) (2018)

Schedule O (Form 990 or 990-EZ) (2018) Page 2 Name of the organization **Employer identification number** CAMP FIRE 13-1623921 COMMITTEE WILL MAKE ITS DECISION AS TO WHETHER THE ORGANIZATION MAY ENTER INTO THE PROPOSED TRANSACTION. FORM 990, PART VI, SECTION B, LINE 15A: THE CEO'S COMPENSATION IS SET VIA A WRITTEN CONTRACT AS APPROVED BY THE BOARD OF DIRECTORS. AS PART OF THE PROCESS TO APPROVE AND EVALUATE THE WRITTEN CONTRACT INDEPENDENT, SALARY SURVEYS ARE USED AS COMPARABILITY DATA. THE DELIBERATION AND FINAL DECISION IS DOCUMENTED AS PART OF THE BOARD MINUTES. THE PROCESS WAS LAST COMPLETED IN 2019. FORM 990, PART VI, SECTION B, LINE 15B: OTHER OFFICERS OR KEY EMPLOYEES' COMPENSATION IS SET VIA CURRENT MARKET RATES, BY THE CEO. FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990: AL, AK, AZ, AR, CA, CO, CT, FL, GA, IL, KS, KY, ME, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY, NC, ND OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI FORM 990, PART VI, SECTION C, LINE 19: CAMP FIRE'S AUDITED FINANCIAL STATEMENTS ARE POSTED ON THE ORGANIZATION'S WEBSITE AND ARE AVAILABLE UPON REQUEST. THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST. FORM 990, PART IX, LINE 11G, OTHER FEES: CONSULTING SERVICES: PROGRAM SERVICE EXPENSES 370,317. MANAGEMENT AND GENERAL EXPENSES 160,119.

832212 10-10-18

FUNDRAISING EXPENSES

90,679.

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

| Name of the organization CAMP FIRE | Е | Employer identification number 13-1623921 | | | | | | |
|---|--|---|-------------------------------|---------------------------------------|--------|-----------------------------------|------------------------------------|----|
| Part I Identification of Disregarded Entities. Comple | ete if the organization answered "Yes' | on Form 990, Part IV, line 3 | 3. | | | | | |
| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state o foreign country) | (d) Total inco | me End-of-year a | assets | s Direct c | (f) ontrolling stity | 9 |
| | _ | | | | | | | |
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| Part II Identification of Related Tax-Exempt Organizations during the tax year. | zations. Complete if the organization | answered "Yes" on Form 990 |), Part IV, line 34, I | pecause it had one o | or mo | re related tax-exe | mpt | |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section | Dire | (f) rect controlling entity | Section 5 | |
| | | | | 501(c)(3)) | | | Yes | No |
| | | | | | | | | |
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| of Dolated Ourses institute Touchle and Doubs weeking Consolete if the aurenication annuous all Made on Fours 000, Doubly line 04, because it had one or means related |
|--|
| of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related |
| reated as a partnership during the tax year. |
| |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | / | h) | (i) | (j) | (k) |
|--|------------------|---|-----|--|-----|-----------------------------|---------|-----------|-----------------|---------|--------------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign | | Predominant income (related, unrelated, excluded from tax under sections 512-514) | | Share of end-of-year assets | Disprop | ortionata | | General | orPercentage |
| | | country) | | sections 512-514) | | 4.00010 | Yes | No | K-1 (Form 1065) | Yes N | o |
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) | (i | i) tion |
|--|------------------|--|---------------------------|---|-----------------------|-----------------------------------|-------------------------|------|------------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign | Direct controlling entity | Type of entity (C corp, S corp, or trust) | Share of total income | Share of end-of-year assets | Percentage ownership | CITA | |
| | | country) | | , | | | | Yes | No |
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Page 3

Yes No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

| а | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | y | | | 1a | | X |
|------------|--|---|------------------------|--|------------|---|---|
| | Gift, grant, or capital contribution to related organization(s) | | | | | | X |
| С | Gift, grant, or capital contribution from related organization(s) | | | | 1c | Х | |
| d | Loans or loan guarantees to or for related organization(s) | | | | 1d | | X |
| е | Loans or loan guarantees by related organization(s) | | | | 1e | | X |
| | | | | | | | |
| f | Dividends from related organization(s) | | | | 1f | | X |
| g | Sale of assets to related organization(s) | | | | 1 g | | X |
| h | Purchase of assets from related organization(s) | | | | 1h | | X |
| i | Exchange of assets with related organization(s) | | | | 1i | | X |
| j | _ease of facilities, equipment, or other assets to related organization(s) | | | | 1j | | X |
| • | , | | | | , | | |
| k | _ease of facilities, equipment, or other assets from related organization(s) | | | | 1k | | Х |
| | Performance of services or membership or fundraising solicitations for related orga | | | | | | X |
| | Performance of services or membership or fundraising solicitations by related orga | | | | | | X |
| | Sharing of facilities, equipment, mailing lists, or other assets with related organizati | | | | | | X |
| | Sharing of paid employees with related organization(s) | | | | | | X |
| | | | | | | | |
| n | Reimbursement paid to related organization(s) for expenses | | | | 1p | | Х |
| a | Reimbursement paid by related organization(s) for expenses | | | | 1a | | X |
| ч | Terribursement paid by related organization(s) for expenses | | | | 19 | | |
| r | Other transfer of cash or property to related organization(s) | | | | 1r | | Х |
| | Other transfer of cash or property from related organization(s) Other transfer of cash or property from related organization(s) | | | | | | X |
| | f the answer to any of the above is "Yes," see the instructions for information on w | | | | 13 | | |
| | | | | | | | |
| | (a) Name of related organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining amount in | volved | | |
| 1) C. | AMP FIRE LONE STAR COUNCIL | С | 4,048. | | | | |
| | | | | | | | |
| 2) C. | AMP FIRE NORTH CENTRAL MONTANA | C | 45,859. | | | | |
| | | | | | | | |
| 3) C. | AMP FIRE COUNCIL OF THE FOOTHILLS | C | 6,435. | | | | |
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| 4) | | | | | | | |
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| 5) | | | | | | | |
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| 6) | | | | | | | |

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under sections 512-514) | Are partner 501 (c | all s sec. c)(3) s.? | (f) Share of total income | (g) Share of end-of-year assets | Dispi tio alloca | h) ropor- nate itions? | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | Gener mana partn | ral or Pe ging ner? Ov | (k) ercentage wnership |
|--|----------------------|---|---|--------------------------|-------------------------------|---|--|------------------------|---------------------------------|---|------------------------|------------------------------|------------------------------|
| | | country | Sections 5 (2-5 (4) | Yes | No | income | 433013 | Yes | No | (F01111 1003) | Yes | No | |
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